### **F.O.I.** Compliance – Subject to board approval

#### **REGION 4 BOARD of EDUCATION**

**Date**: March 02, 2022

#### **Budget Workshop III – REMOTE MEETING held**

(To view a recording of this meeting, please visit our website <a href="www.reg4.k12.ct.us">www.reg4.k12.ct.us</a> and select "Remote Meeting Recordings" under the BOARD OF EDUCATION Heading)

| Attendance: | Board members                    |              | Administration:  |          | Others: |
|-------------|----------------------------------|--------------|------------------|----------|---------|
|             | Kate Sandmann                    | $\sqrt{}$    | Brian White      | <b>√</b> |         |
| = present   | Lon Seidman                      | V            | Robert Grissom   | V        |         |
|             | Jane Cavanaugh                   | Ì            | Sarah Brzozowy   | V        |         |
|             | Lol Fearon                       | Ì            | Carolyn Gbunblee | Ì        |         |
|             | Rick Daniels                     | Ì            | Matt Espinosa    | Ì        |         |
|             | Lori Ann Clymas (joined at       | Ì            |                  | ,        |         |
|             | 6:04 p.m.)                       |              |                  |          |         |
|             | Alex Silva (joined at 6:02 p.m.) | $\checkmark$ |                  |          |         |
|             | John Stack                       | $\checkmark$ |                  |          |         |
|             | Jennifer Clark                   | •            |                  |          |         |

Call To Order: approx. 6:00 p.m.

#### **Items/Discussion:**

Superintendent White shared that the major objective this evening will be to provide more in depth information for two areas of particular interest to the Board as requested during Workshop II. Those areas are debt service, and staffing needs for next year.

The board began to review the updated proposed Region 4 budget document for 2022-23 (see attached).

Essex First Selectman Norm Needleman was invited to participate in the discussion. He shared his opinion on how the board should approach debt service.

The board continued to review and discuss the updated proposed Region 4 budget document for 2022-23.

There was significant discussion regarding how the Board wants to address debt service and related budgetary matters. It was determined that a meeting of the JWMS Security Project Building Committee, and a combined 4<sup>th</sup> workshop/special board meeting will be needed in advance of the Public Hearing scheduled for April 4<sup>th</sup>.

Dr. Brzozowy, Dr. Gbunblee, and Mr. Espinosa were present to provide more information related to the staffing request for VRHS next year.

There was significant discussion regarding how the Board wants to address a proposed reduction in staffing in response to declining enrollment.

The administration will proceed on the understanding that they will schedule a Budget Workshop IV to present a budget document with revisions proposed by the Board this evening, for further review and discussion.

#### **PUBLIC COMMENT** – no comments were made

#### **ADJOURNMENT:**

On motion duly made and seconded, the board unanimously VOTED to adjourn at <u>8:43</u> p.m.

Respectfully submitted,

Muna

Rick Daniels Secretary - Regional District #4 Board of Education

# Regional School District No. 4



Budget Workshop #3 Wednesday, March 2, 2022

# Proposed Regional School District 4 2022-2023 Budget

No Change from Workshop #2 on February 7, 2022

# Region 4 Budgetary & MBR Considerations

- Region 4 is proposing a net budget reduction for 2022-2023
- We anticipate this could raise questions around our compliance with Minimum Budget Requirements (MBR) standards
- To reduce this concern, we received confirmation directly from the CSDE that we would remain compliant with MBR if the budget, excluding Capital and Debt costs\*, has increased

|                                     | 2021-2022<br>Approved | 2022-2023<br>Requested | %<br>Change | \$<br>Change |
|-------------------------------------|-----------------------|------------------------|-------------|--------------|
| <b>Total R4 Budget Expenditures</b> | \$21,938,122          | \$21,799,389           | (0.63%)     | (\$138,733)  |
| Debt & Capital Costs *              | \$1,720,900           | \$942,950              | (45.21%)    | (\$777,950)  |
| Net R4 Budget Expenditures          | \$20,217,222          | \$20,856,439           | 3.16%       | \$639,217    |

<sup>\*</sup> Per CSDE, Debt Service Costs and Capital Expenditures are always excluded from MBR; no other exclusions exist for Region 4

# **Proposed Increase in Debt Service Costs**

Requesting a total of \$114,150 in new debt service costs for 2022-2023 budget related to JWMS Security Project

# Key Terms:

- Borrowed Amount \$952,053 (per referendum 11/2/21)
- Duration 10 years
- Interest Rate Assumption 3.5%
- Year 1 Interest Payment \$32,270 (initial proposal in workshop #1)
- Year 1 Principal Payment -

\$81,880 (added for workshop #2 based on BOE feedback)

# Reduction in Existing Debt Service Costs

Region 4 is anticipating a financial savings in our budgets related to contractually obligated debt service costs on outstanding Bonds

- \$14,277,000 in initial Bond Issuance
- 2 of 3 bonds have final payment in 2021-2022 (this year)
- 1 of 3 bonds has final payment in 2023-2024 (2 years from now)
- Bond Debt Payments for the current and next 2 years will be:

2021-2022 (budget) \$1,500,250

**→** 2022-2023

2023-2024

\$793,800

\$764,400

**(\$694,200)** Savings

**(\$29,400)** Savings

# **Total Proposed Debt Service Costs**

When combining the outstanding debt service obligations for existing bonds, and the proposed year 1 financing costs for the JWMS Security Project, debt costs year-over-year are anticipated as follows:

|                     | \$1,500,250 | 2021-2022 (budget) |
|---------------------|-------------|--------------------|
| (\$592,300) Savings | \$907,950   | 2022-2023          |
| (\$29,400) Savings  | \$878,500   | 2023-2024          |
| (\$764,350) Savings | \$114,150   | 2024-2025          |

# Region 4 Budget Timeline and Next Steps

- March 2, 2022 (Today) Budget Workshop #3
- March 3, 2022 Region 4 BOE Meeting Vote to Approve 2022-2023 Region 4
   Budget for Public Hearing
- April 4, 2022 Region 4 Public Hearing
- May 2, 2022 Region 4 Annual Meeting (move budget to referendum)
- May 3, 2022 Region 4 Referendum
- May 5, 2022 Region 4 BOE Meeting

# Reduction in Capital Requests

Region 4 budgeted \$220,650 for 2021-2022 Capital Projects

| Need                                      | Status     | Budget<br>2021-2022 | Final Cost<br>Estimate | Savings |
|---|------------|---------------------|------------------------|---------|
| Chiller Replacement                       | Complete   | 30,000              | 17,295                 | 12,705  |
| Chimney Repair                            | In Process | 50,000              | 50,000                 | -       |
| Building Management System Upgrade (HVAC) | In Process | 50,000              | 39,850                 | 10,150  |
| Curbing & Sidewalk Replacement            | Open       | 55,650              | 55,650                 | (-      |
| Appropriation to Capital Reserve Fund     | Pending    | 35,000              | 35,000                 | _       |
| TOTAL                                     |            | 220,650             | 197,795                | 22,855  |

- 2020-21 Ending Capital Fund Reserve balance was a deficit of (\$18,325)
- With current year project savings + appropriation, estimating a 2021-22 Ending Capital Fund Reserve balance of \$39,530

# REGIONAL SCHOOL DISTRICT 4 John Winthrop Middle School - Valley Regional High School

2022-2023 Proposed Budget

R4 Board of Education Budget Workshop #3 3/2/2022 and BOE Vote 3/3/2022



A Mission-Driven Learning Community with a PK-12 Line of Sight

Kate Sandmann, Chair - Region 4 Board of Education Brian J. White, Superintendent of Schools

Sarah Brzozowy, Ed.D, Assistant Superintendent Robert Grissom, Finance Director



# 2022-2023 School Year Budget Request

# **REGIONAL SCHOOL DISTRICT 4**

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### 2022-2023 School Year Budget Request

#### **REGIONAL SCHOOL DISTRICT 4**

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program for students PK-12.

#### Regional School District 4

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately two hundred and fifty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately five hundred and sixty students in grades nine through twelve.

John Winthrop Middle School has won a prestigious honor from The New England League of Middle Schools (NELMS), being named as a NELMS Spotlight School. John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs of young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment, of all which develop caring and ethical citizens.

Valley Regional High School received the prestigious honor of being named one of the top 500 high schools across America by Newsweek Magazine based on the success of our students. The High School was also placed on the Advanced Placement honor roll. This award was given to Valley Regional High School for expanding opportunities for students to earn college credit through rigorous college level course work. Valley Regional High School has also received local, regional and national awards in fine arts and music.

Mr. Matthew Espinosa, Principal John Winthrop Middle School

Mr. Michael Barile, Principal Valley Regional High School



# 2022-2023 School Year Budget Request

#### **REGIONAL SCHOOL DISTRICT 4**

# **District Priorities 2021-2022**

All schools and staff will be dedicated to pursuing and implementing the priorities that the Administration identified as the most crucial to the improvement of student success.

- 1. Tier I Instruction: Core curriculum and instruction delivered to all students. A strong Tier I includes multiple ways for students to learn and demonstrate mastery of grade level standards. Tier I Instruction happens in the classroom for all students as a foundation to learning.
- 2. Intervention: Students in need of additional support in one or multiple areas receive targeted intervention at the Tier II or Tier III level. These interventions may be for literacy, mathematics, soft skills, social skills or other academic skills. Intervention is progress monitored throughout the course of the program to determine efficacy or a need to make modifications.
- 3. Social Emotional Learning: Mental health is a critical focus in light of the stressors of the pandemic. Social Emotional Learning pathways are an integral part of all classrooms for the 2021-2022 school year. There has been an increased need for support of students who are dealing with the everyday challenges and pressures that may impact mental and emotional health.

It should be noted that the District is undertaking a strategic planning exercise that will result in 5 year District Goals with associated performance measures. These goals will take effect beginning in the 2022-2023 school year. The stated District Priorities for 2021-2022 will be included in the District Strategic Planning process.



# 2022-2023 School Year Budget Request REGIONAL SCHOOL DISTRICT 4

# **Average Daily Membership**

#### What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district are assigned to the home district (special education, magnet schools and vocational agriculture) not including students attending Technical High Schools and Adult Education.

#### Average Daily Membership for the 2022-2023 Budget

• Average Daily Membership is based upon a three-way allocation per state statute.

|                       | <u>Chester</u><br>192 | <u>Deep River</u><br>289 | <u>Essex</u><br>343   | <u>Total</u><br>824 |
|-----------------------|-----------------------|--------------------------|-----------------------|---------------------|
| School Year 2022-2023 | 23.30% (192 Students) | 35.07% (289 Students)    | 41.63% (343 Students) | 824                 |
| School Year 2021-2022 | 23.68% (202 Students) | 34.94% (298 Students)    | 41.38% (353 Students) | 853                 |
| Change                | -0.38%                | 0.13%                    | 0.25%                 |                     |

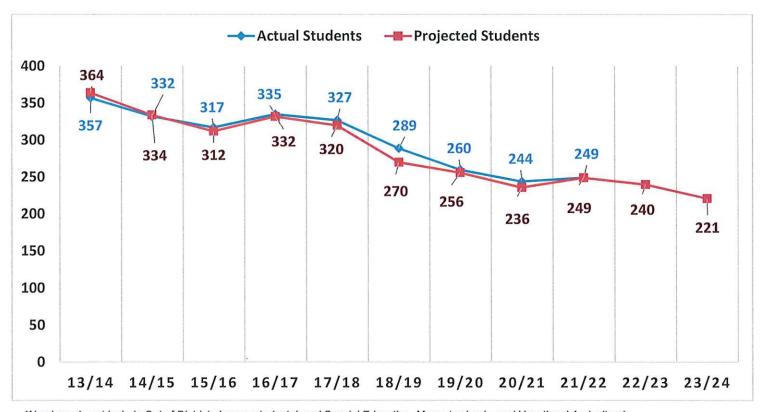


# 2022-2023 School Year Budget Request

### John Winthrop Middle School Enrollment History

### John Winthrop Middle School

Enrollment and Projections (Grades 7-8) 2013/14 through 2023/24 (enrollment based upon SDE October 1 census PSIS report)



<sup>\*</sup>Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

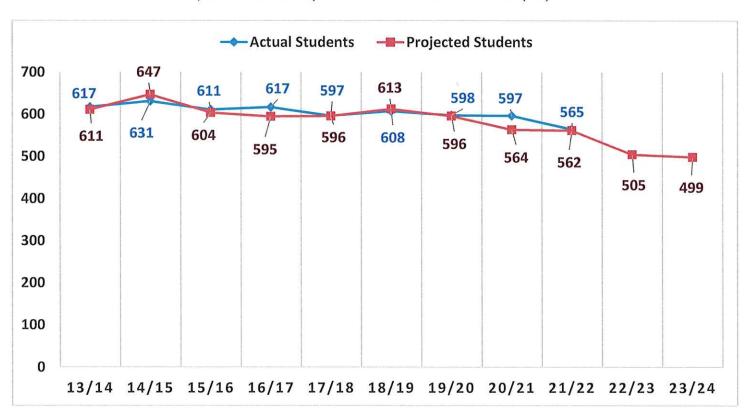


# 2022-2023 School Year Budget Request

## Valley Regional High School Enrollment History

### Valley Regional High School

Enrollment and Projections (Grades 9-12) 2013/14 through 2023/24 (enrollment based upon SDE October 1 census PSIS report)



<sup>\*\*</sup>Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)



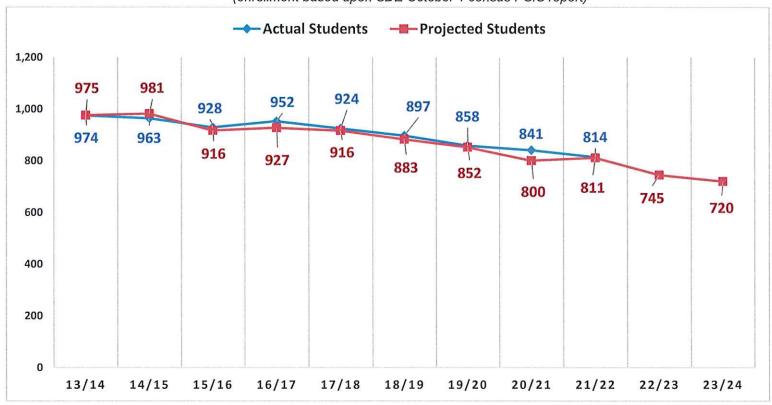
# 2022-2023 School Year Budget Request

### Regional School District 4 (7-12) Enrollment History

### Regional School District 4

Enrollment and Projections (Grades 7-12) 2013/14 through 2023/24

(enrollment based upon SDE October 1 census PSIS report)



<sup>\*</sup>Numbers do not include Out of District placements (outplaced Special Education, Magnet schools, and Vocational Agriculture)

<sup>\*\*</sup>Pete Prowda projections used for years 12/13 through 18/19

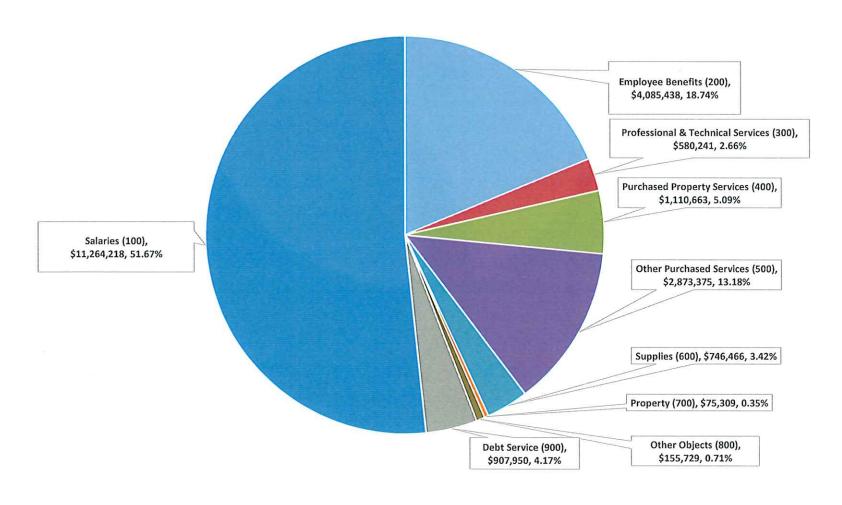
<sup>\*\*\*</sup>Principal's projection used for 19/20 and 20/21

<sup>\*\*\*\*</sup> NESDEC study used for projections for 21/22-23/24



|   | 2019-2020  | 2019-2020  | 2020-2021  | 2020-2021  | 2021-2022  | 2022-2023  | % Over    | \$ Over   |  |
|---|------------|------------|------------|------------|------------|------------|-----------|-----------|--|
| DUDGET SUMMADV                          | Approved   | Actual     | Approved   | Actual     | Approved   | Requested  | last year | last year | Object Becauseties   |
| BUDGET SUMMARY EXPENDITURES BY OBJECT   | Budget     | Expense    | Budget     | Expense    | Budget     | Budget     |           |           | Object Description   |
| CODE                                    |            |            |            |            |            |            |           |           |  |
| Salaries (100)                          | 10,769,156 | 10,501,387 | 10,732,733 | 10,327,388 | 10,959,635 | 11,264,218 | 2.78%     | 304,583   | Includes regular and extra compensatory wages for employees  |
| Employee Benefits (200)                 | 3,254,923  | 3,193,733  | 4,110,265  | 4,040,567  | 4,128,628  | 4,085,438  | -1.05%    | (43,190)  | Contractual Benefits for employees including medical, life insurance, annuities and FICA/Medicare.   |
| Professional & Technical Services (300) | 490,621    | 474,639    | 493,119    | 487,442    | 542,483    | 580,241    | 6.96%     | 37,758    | Primarily legal, consulting, rehabilitative, and professional development services performed by outside contractors.                                     |
| Property Services (400)                 | 1,085,215  | 998,796    | 1,105,039  | 994,851    | 1,098,382  | 1,110,663  | 1.12%     | 12,281    | Expenditures from these accounts are used for upkeep and repairs of school buildings and equipment.  |
| Other Services (500)                    | 2,545,124  | 2,330,279  | 2,273,042  | 2,108,547  | 2,649,932  | 2,873,375  | 8.43%     | 223,443   | Expenditures from these accounts are used primarily for transportation, communications, out of district tuition, travel, and                             |
| Supplies and Materials (600)            | 621,601    | 570,437    | 648,727    | 544,256    | 682,445    | 746,466    | 9.38%     | 64,021    | Includes supplies, materials, textbooks, utilities such as heating oil.  |
| Equipment (700)                         | 17,960     | 13,711     | 39,161     | 32,074     | 37,668     | 75,309     | 99.93%    | 37,641    | Funds from these accounts are used for new and replacement equipment.  |
| Other Objects (800)                     | 319,851    | 297,494    | 222,455    | 240,322    | 338,700    | 155,729    | -15.28%   | (182,971) | These accounts are used to budget for professional memberships, bond issuance costs, capital projects, and cafeteria and capital sinking fund transfers. |
| TOTAL                                   | 19,104,450 | 18,380,476 | 19,624,541 | 18,775,447 | 20,437,872 | 20,891,439 |           |           |  |
| Total General Fund                      | 19,104,450 | 18,380,476 | 19,624,541 | 18,775,447 | 20,437,872 | 20,891,439 |           |           |  |
| Debt Service                            | 1,468,225  | 1,608,225  | 1,539,200  | 1,539,200  | 1,500,250  | 907,950    |           |           |  |
| Debt Service - Principal Only           | 1,405,000  | 1,405,000  | 1,380,000  | 1,380,000  | 1,380,000  | 826,800    |           |           |  |
| Total Expenditures                      |            |            | 21,163,741 |            |            | 100        | -0.63%    | (138,733) | Gross Change over 2021/22 Budget   |
| Revenues                                | 247,487    | 289,560    | 249,487    | 289,560    | 285,681    | 493,499    |           |           |  |
| Net Billings to Town                    | 20,325,188 | 19,495,916 | 20,914,254 | 19,865,887 | 21,652,441 | 21,305,890 | -1.60%    | (346,551) | Net Change over 2021/22 Budget   |

# 2022-2023 Analysis of Requested Budget by Object Total Gross Budget Request: \$21,799,389





|          | BY OBJECT                               | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit) | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget         | \$ Change<br>over 21/22<br>Budget |
|----------|---|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|--|-----------------------------------|
| OBJECT   | 100 - SALARIES:                         |                                 |                                 |                                 |                                   |                                 |                                 | r (ar )                           |                                 |                                  |  |                                   |
| 5111     | Administration                          | 558,180                         | 575,530                         | 575,530                         | 0                                 | 586,435                         | 619,613                         | (33,178)                          | 603,630                         | 684,613                          | 13.42%                                   | 80,983                            |
| 5112     | Department Coordinators Salary          | 71,476                          | 76,112                          | 78,129                          | (2,017)                           | 77,634                          | 66,760                          | 10,874                            | 80,503                          | 80,503                           | 0.00%                                    | 0                                 |
| 5113     | Teacher Salary                          | 6,404,686                       | 6,658,908                       | 6,492,860                       | 166,047                           | 6,348,256                       | 6,079,463                       | 268,793                           | 6,464,554                       | 6,296,332                        | -2.60%                                   | (168,222)                         |
| 5114     | Secretary Salary                        | 348,716                         | 363,416                         | 362,091                         | 1,325                             | 359,890                         | 381,376                         | (21,486)                          | 374,067                         | 383,649                          | 2.56%                                    | 9,582                             |
| 5115     | Custodian Salary                        | 655,812                         | 648,990                         | 637,513                         | 11,477                            | 647,793                         | 656,532                         | (8,739)                           | 600,876                         | 580,371                          | -3.41%                                   | (20,505)                          |
| 5116     | Nurse Salary                            | 101,452                         | 107,538                         | 111,488                         | (3,950)                           | 107,583                         | 111,038                         | (3,455)                           | 109,206                         | 109,206                          | 0.00%                                    | (0)                               |
| 5118     | Food Service Administrator Salary       | 0                               | 0                               |                                 | 0                                 | 31,330                          |                                 | 31,330                            | 31,879                          | 32,676                           | 2.50%                                    | 797                               |
| 5118     | Food Service Bookkeeper Salary          | 0                               | 0                               |                                 | 0                                 | 11,733                          |                                 | 11,733                            | 11,911                          | 13,039                           | 9.47%                                    | 1,128                             |
| 5118     | Food Service Salary                     | 0                               | 0                               | 0                               | 0                                 | 145,629                         | 126,833                         | 18,796                            | 146,881                         | 147,619                          | 0.50%                                    | 738                               |
| 5119     | Para-Educator Salary                    | 635,460                         | 713,149                         | 712,156                         | 993                               | 749,297                         | 661,402                         | 87,896                            | 806,606                         | 797,957                          | -1.07%                                   | (8,649)                           |
| 5120     | Network Technician Salary               | 96,808                          | 0                               | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                |  | 0                                 |
| 5121     | Expert / Master Teacher Salary          | 30,000                          | 0                               | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                | (300,000,000,000,000,000,000,000,000,000 | 0                                 |
| 5123     | Substitute Teacher                      | 120,000                         | 120,000                         | 136,594                         | (16,594)                          | 120,000                         | 197,003                         | (77,003)                          | 142,857                         | 144,000                          | 0.80%                                    | 1,143                             |
| 5124     | Substitute Secty / Para-ed / Custodian  | 7,000                           | 7,000                           | 3,397                           | 3,603                             | 7,300                           | 3,967                           | 3,333                             | 7,300                           | 7,500                            | 2.74%                                    | 200                               |
| 5133     | Coach / Mentor / Extra-Curricular       | 421,996                         | 432,580                         | 351,482                         | 81,098                            | 442,035                         | 341,373                         | 100,662                           | 442,035                         | 414,289                          | -6.28%                                   | (27,746)                          |
| 5134     | Secretary OT / BOE Clerk Salary         | 1,000                           | 1,000                           | 100                             | 900                               | 1,000                           | 100                             | 900                               | 1,000                           | 1,000                            | 0.00%                                    | 0                                 |
| 5135     | Custodian Overtime                      | 27,000                          | 27,000                          | 4,238                           | 22,762                            | 15,000                          | 3,111                           | 11,889                            | 15,000                          | 15,000                           | 0.00%                                    | 0                                 |
| 5141     | Sick Time Payouts                       | 0                               | 0                               | 0                               | 0                                 | 0                               | 0                               | 0                                 | 2,500                           | 2,500                            | 0.00%                                    | 0                                 |
| 5138     | Cafeteria Overtime                      | 0                               | 0                               |                                 | 0                                 | 0                               |                                 | 0                                 | 2,000                           | 2,000                            | 0.00%                                    | 0                                 |
| 5190     | Bldg Rental Reimb.                      | 3,000                           | 3,000                           | 876                             | 2,124                             | 3,000                           | 0                               | 3,000                             | 0                               | 0                                |  | 0                                 |
| 5195     | Salaries Under Negotiation              | 0                               | 0                               | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 309,947                          | 0.00%                                    | 309,947                           |
| 5198     | Supervision District Salary             | 876,726                         | 1,034,933                       | 1,034,932                       | 1                                 | 1,078,817                       | 1,078,817                       | 0                                 | 1,116,830                       | 1,242,017                        | 11.21%                                   | 125,187                           |
| TOTAL SA | ALARIES                                 | 10,394,970                      | 10,769,156                      | 10,501,387                      | 267,769                           | 10,732,733                      | 10,327,388                      | 405,345                           | 10,959,635                      | 11,264,218                       | 2.78%                                    | 304,583                           |
| OBJECT   | 200 - EMPLOYEE BENEFITS:                |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |  |                                   |
| 5210     | Health Insurance                        | 1,917,331                       | 2,327,783                       | 2,355,087                       | (27,304)                          | 2,860,860                       | 2,860,860                       | 0                                 | 2,860,860                       | 2,860,860                        | 0.00%                                    | 0                                 |
| 5212     | Appropriation: Health Insurance Reserve |                                 | 0                               | 0                               | 0                                 | 91,429                          | 91,429                          | 0                                 | 91,429                          | 0                                | -  | (91,429)                          |
| 5214     | Life Insurance                          | 11,719                          | 11,577                          | 11,417                          | 160                               | 11,907                          | 11,298                          | 609                               | 12,949                          | 11,990                           | -7.41%                                   | (959)                             |
| 5222     | MERF                                    | 158,913                         | 154,115                         | 153,842                         | 273                               | 196,385                         | 185,380                         | 11,004                            | 206,371                         | 238,705                          | 15.67%                                   | 32,334                            |
| 5223     | FICA/Medicare                           | 279,891                         | 283,801                         | 265,365                         | 18,436                            | 290,965                         | 290,030                         | 935                               | 265,973                         | 309,726                          | 16.45%                                   | 43,753                            |
| 5250     | Unemployment Compensation               | 63,500                          | 63,500                          | 13,109                          | 50,391                            | 30,000                          | 13,550                          | 16,450                            | 30,000                          | 45,000                           | 50.00%                                   | 15,000                            |
| 5260     | Worker's Compensation                   | 106,030                         | 72,300                          | 50,128                          | 22,172                            | 75,192                          | 47,277                          | 27,915                            | 78,200                          | 78,200                           | 0.00%                                    | 0                                 |
| 5291     | Annuities                               | 21,180                          | 15,180                          | 18,118                          | (2,938)                           | 30,680                          | 17,894                          | 12,786                            | 30,680                          | 31,516                           | 2.72%                                    | 836                               |
| 5298     | Supervision District Fringe Benefits    | 268,241                         | 326,667                         | 326,667                         | 0                                 | 522,848                         | 522,848                         | 0                                 | 552,166                         | 509,441                          | -7.74%                                   | (42,725)                          |
| TOTAL E  | MPLOYEE BENEFITS                        | 2,826,805                       | 3,254,923                       | 3,193,733                       | 61,190                            | 4,110,265                       | 4,040,566                       | 69,699                            | 4,128,628                       | 4,085,438                        | 700 0-710 0 0-710                        | (43,190)                          |



|      |   | BY OBJECT                             | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit) | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget | \$ Change<br>over 21/22<br>Budget |
|------|---|---------------------------------------|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| OBJ  | ECT 3                                   | 300 - PURCHASED & TECHNICAL           | SERVICES                        |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 5321 |   | Purchased Services                    |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      |   | Principals Office                     | 2,650                           | 2,650                           | 1,830                           | 820                               | 2,650                           | 2,222                           | 428                               | 5,150                           | 2,900                            | -43.69%                          | (2,250)                           |
|      | 2901                                    | National Honor Society                | 2,000                           | 2,000                           | 385                             | 1,615                             | 2,000                           | 2,000                           | 0                                 | 2,000                           | 2,000                            | 0.00%                            | 0                                 |
|      |   | TOTAL PURCHASED SERVICES              | 4,650                           | 4,650                           | 2,215                           | 2,435                             | 4,650                           | 4,222                           | 428                               | 7,150                           | 4,900                            | -31.47%                          | (2,250)                           |
| 5322 |   | Other Programs                        |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      | 1103                                    | English - 7th grade Author Visit      | 1,500                           | 1,500                           | 1,500                           | 0                                 | 0                               | 0                               | 0                                 | 1,850                           | 1,850                            | 0.00%                            | 0                                 |
|      | 1190                                    | After School Program & Assembly Speal | 9,900                           | 8,900                           | 6,777                           | 2,123                             | 9,600                           | 4,500                           | 5,100                             | 10,100                          | 10,250                           | 1.49%                            | 150                               |
|      | 2120                                    | Assembly Program (Substance Abuse)    | 600                             | 400                             | 4,077                           | (3,677)                           | 0                               | 0                               | 0                                 | 0                               | 0                                | 0.00%                            | 0                                 |
|      | 2310                                    | Teacher Course Reimbursement          | 20,000                          | 19,000                          | 13,542                          | 5,458                             | 17,000                          | 11,042                          | 5,958                             | 17,000                          | 43,074                           | 153.38%                          | 26,074                            |
|      |   | TOTAL OTHER PROGRAMS                  | 32,000                          | 29,800                          | 25,896                          | 3,904                             | 26,600                          | 15,542                          | 11,058                            | 28,950                          | 55,174                           | 90.58%                           | 26,224                            |
| 5330 |   | Other Professional Services           |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 0000 |   | Homebound Instruction                 | 33,000                          | 33,000                          | 26,295                          | 6,705                             | 43,000                          | 22,206                          | 20,794                            | 33,000                          | 33,000                           | 0.00%                            | 0                                 |
|      | 1215                                    | Special Education                     | 61,200                          | 52,300                          | 28,175                          | 24,125                            | 34,248                          | 12,295                          | 21,953                            | 55,960                          | 55,960                           | 0.00%                            | 0                                 |
|      | 7,110,110,011                           | Health                                | 1,000                           | 1,000                           | 0                               | 1,000                             | 1,000                           | 0                               | 1,000                             | 1,000                           | 1,000                            | 0.00%                            | 0                                 |
|      | 2135                                    | Occ/Phys Therapy                      | 10,342                          | 9,642                           | 9,599                           | 43                                | 2,657                           | 1,889                           | 768                               | 3,942                           | 3,316                            | -15.89%                          | (626)                             |
|      | 2310                                    | Purchased Services                    | 0                               | 35,658                          | 5,231                           | 30,427                            | 35,658                          | 67,899                          | (32,241)                          | 35,525                          | 36,591                           | 3.00%                            | 1,066                             |
|      | 2410                                    | Principal's Office                    | 45,860                          | 0                               | 23,333                          | (23,333)                          | 0                               | 0                               | 0                                 | 0                               | 0                                | 0.00%                            | 0                                 |
|      | 2901                                    | Athletics                             | 56,000                          | 56,000                          | 29,512                          | 26,488                            | 59,000                          | 22,706                          | 36,294                            | 62,475                          | 64,846                           | 3.80%                            | 2,371                             |
|      |   | TOTAL OTHER PROF. SERVICES            | 207,402                         | 187,600                         | 122,146                         | 65,454                            | 175,563                         | 126,995                         | 48,568                            | 191,902                         | 194,712                          | 1.46%                            | 2,810                             |
| 5340 |   | Technical Services                    |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      | 0.0000000000000000000000000000000000000 | BOE Legal / Audit                     | 87,500                          | 90,000                          | 94,303                          | (4,303)                           | 95,000                          | 111,140                         | (16,140)                          | 95,000                          | 116,740                          | 22.88%                           | 21,740                            |
|      |   | Building Study                        | 0                               | 0                               |                                 | 0                                 | 0                               |                                 | 0                                 | 51,000                          | 0                                | -100.00%                         | (51,000)                          |
|      | 2600                                    | Plant Services                        | 26,500                          | 26,500                          | 78,009                          | (51,509)                          | 30,200                          | 32,388                          | (2,188)                           | 32,500                          | 30,400                           | -6.46%                           | (2,100)                           |
|      |   | TOTAL TECHNICAL SERVICES              | 114,000                         | 116,500                         | 172,312                         | (55,812)                          | 125,200                         | 143,529                         | (18,329)                          | 178,500                         | 147,140                          | -17.57%                          | (31,360)                          |
| 5398 |   | Supervision District Purchased Srvcs  | 134,458                         | 152,071                         | 152,071                         | 0                                 | 161,106                         | 161,106                         | 0                                 | 135,981                         | 178,315                          | 31.13%                           | 42,334                            |
| TOTA | L PUR                                   | CHASED SERVICES                       | 492,510                         | 490,621                         | 474,639                         | 15,982                            | 493,119                         | 451,394                         | 41,725                            | 542,483                         | 580,241                          | 6.96%                            | 37,758                            |



|           | BY OBJECT                      | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit)  | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget | \$ Change<br>over 21/22<br>Budget |
|-----------|--------------------------------|---------------------------------|---------------------------------|---------------------------------|--|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| OBJEC     | CT 400 - PURCHASED PRO         | PERTY SERVICES:                 | the state of the                |                                 | Extra de la constante de la co |                                 |                                 | 1971                              |                                 |                                  |                                  |                                   |
| 5412      | Electricity                    | 368,000                         | 358,000                         | 258,553                         | 99,447   | 365,000                         | 274,472                         | 90,528                            | 373,800                         | 339,000                          | -9.31%                           | (34,800)                          |
| 5422      | Snow Plowing                   | 24,000                          | 24,000                          | 14,015                          | 9,985  | 24,000                          | 32,787                          | (8,787)                           | 24,000                          | 28,000                           | 16.67%                           | 4,000                             |
| 5430      | Repairs & Maintenance          |                                 |                                 |                                 |  |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|           | 1101 Art                       | 0                               | 0                               | 0                               | 0  | 500                             | 0                               | 500                               | 0                               | 1,800                            | 0.00%                            | 1,800                             |
|           | 1105 Life Management           | 800                             | 800                             | 0                               | 800  | 800                             | 1,003                           | (203)                             | 0                               | 900                              | 0.00%                            | 900                               |
|           | 1106 Technical Education       | 3,000                           | 3,000                           | 2,027                           | 973  | 3,000                           | 2,924                           | 76                                | 3,150                           | 5,100                            | 61.90%                           | 1,950                             |
|           | 1109 Music                     | 1,000                           | 1,000                           | 450                             | 550  | 1,800                           | 1,799                           | 1                                 | 1,800                           | 3,000                            | 66.67%                           | 1,200                             |
|           | 1112 Science                   | 1,200                           | 1,200                           | 0                               | 1,200  | 2,000                           | 0                               | 2,000                             | 5,000                           | 5,000                            | 0.00%                            | 0                                 |
|           | 1207 Technology                | 3,000                           | 3,000                           | 1,889                           | 1,111  | 2,500                           | 615                             | 1,885                             | 7,300                           | 10,000                           | 36.99%                           | 2,700                             |
|           | 2410 Principal's Office        | 14,000                          | 14,000                          | 13,479                          | 521  | 8,000                           | 1,710                           | 6,290                             | 8,000                           | 16,135                           | 101.69%                          | 8,135                             |
|           | 2600 Plant Operations          | 313,269                         | 339,269                         | 386,542                         | (47,273)   | 336,113                         | 368,417                         | (32,304)                          | 343,567                         | 360,275                          | 4.86%                            | 16,708                            |
|           | 2600 Security                  | 0                               | 41,600                          | 41,632                          | (32)   | 19,208                          |                                 | 19,208                            | 14,918                          | 12,575                           | -15.71%                          | (2,343)                           |
| 2         | 2901 Athletics                 | 20,000                          | 20,000                          | 24,501                          | (4,501)  | 59,022                          | 5,243                           | 53,779                            | 39,022                          | 37,500                           | -3.90%                           | (1,522)                           |
|           | TOTAL REPAIRS & MAINTEI        | VANCE 356,269                   | 423,869                         | 470,520                         | (46,651)   | 432,943                         | 381,710                         | 51,233                            | 422,757                         | 452,285                          | 6.98%                            | 29,528                            |
| 5440      | Rentals                        |                                 |                                 |                                 |  |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|           | 1190 Copiers                   | 43,500                          | 58,760                          | 63,050                          | (4,290)  | 71,000                          | 63,236                          | 7,764                             | 71,000                          | 69,000                           | -2.82%                           | (2,000)                           |
| 1         | 1207 Technology Lease          | 206,065                         | 187,992                         | 163,894                         | 24,098   | 174,644                         | 196,297                         | (21,653)                          | 174,644                         | 193,997                          | 11.08%                           | 19,353                            |
|           | 2410 Principal's Office        | 3,000                           | 3,000                           | 2,811                           | 189  | 7,800                           | 7,048                           | 752                               | 7,800                           | 7,800                            | 0.00%                            | 0                                 |
|           | 2600 Plant Operations          | 2,900                           | 2,900                           | 1,320                           | 1,580  | 3,000                           | 1,625                           | 1,375                             | 2,000                           | 1,500                            | -25.00%                          | (500)                             |
|           | 2903 Graduation                | 5,000                           | 5,000                           | 2,939                           | 2,061  | 5,000                           | 4,236                           | 764                               | 5,000                           | 5,000                            | 0.00%                            | 0                                 |
|           | TOTAL RENTALS                  | 260,465                         | 257,652                         | 234,014                         | 23,638   | 261,444                         | 272,442                         | (10,998)                          | 260,444                         | 277,297                          | 6.47%                            | 16,853                            |
|           |                                |                                 |                                 |                                 |  |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 5498      | Supervision District Purchase  | 12,303                          | 21,694                          | 21,694                          | 0  | 21,652                          | 21,652                          | 0                                 | 17,381                          | 14,081                           | -18.99%                          | (3,300)                           |
| TOTAL     | PURCHASED PROPERTY SERVI       | CES 1,021,097                   | 1,085,215                       | 998,796                         | 86,419   | 1,105,039                       | 983,063                         | 121,976                           | 1,098,382                       | 1,110,663                        | 1.12%                            | 12,281                            |
| OBJEC     | CT 500 - OTHER PURCHAS         | ED SERVICES:                    |                                 |                                 |  |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 5510      | Transporatation Voc Ed         | 52,941                          | 52,941                          | 38,133                          | 14,808   | 55,218                          | 43,602                          | 11,616                            | 55,218                          | 55,218                           | 0.00%                            | 0                                 |
| 5511      | Out-of-District Transportation |                                 | 304,669                         | 326,885                         | (22,216)   | 337,827                         | 229,891                         | 107,936                           | 424,434                         | 496,864                          | 17.07%                           | 72,430                            |
| 5515      | Field Trips                    | 10,650                          | 10,800                          | 8,442                           | 2,358  | 10,950                          | 1,664                           | 9,286                             | 11,250                          | 12,200                           | 8.44%                            | 950                               |
| 5516      | Athletic Transportation        | 53,260                          | 53,260                          | 50,006                          | 3,254  | 86,175                          | 35,800                          | 50,375                            | 81,000                          | 90,865                           | 12.18%                           | 9,865                             |
| 5517      | Late Bus                       | 32,081                          | 32,081                          | 21,716                          | 10,365   | 33,409                          | 3,177                           | 30,232                            | 32,961                          | 33,380                           | 1.27%                            | 419                               |
| 5520      | Comprehensive Insurance        | 118,285                         | 119,745                         | 112,392                         | 7,353  | 124,534                         | 111,696                         | 12,838                            | 124,934                         | 112,000                          | -10.35%                          | (12,934)                          |
| 5530      | Communications                 | 12,500                          | 12,500                          | 11,255                          | 1,245  | 16,500                          | 7,491                           | 9,009                             | 12,500                          | 12,500                           | 0.00%                            | 0                                 |
| 5540      | Advertising                    | 500                             | 500                             | 106                             | 394  | 500                             | 3,614                           | (3,114)                           | 500                             | 2,500                            |                                  | 2,000                             |
| 5560      | Magnet & VoAg Tuition          | 94,244                          | 64,244                          | 65,537                          | (1,293)  | 40,254                          | 62,292                          | (22,038)                          | 52,498                          | 45,424                           | -13.47%                          | (7,074)                           |
| 5561      | Out-of-District Tuition        | 1,565,279                       | 1,472,163                       | 1,277,844                       | 194,319  | 1,137,605                       | 1,191,454                       | (53,849)                          | 1,404,954                       | 1,553,476                        |                                  | 148,522                           |
| 5580      | Travel & Conference            | 19,100                          | 19,100                          | 14,843                          | 4,257  | 19,100                          | 6,896                           | 12,204                            | 25,069                          | 25,280                           |                                  | 211                               |
| 5598      | Supervision District Other Pu  |                                 | 403,121                         | 403,121                         | 0  | 410,970                         | 410,970                         | 0                                 | 424,614                         | 433,668                          |                                  | 9,054                             |
| 270200000 | OTHER PURCHASED SERVICES       |                                 | 2,545,124                       | 2,330,279                       | 214,845  | 2,273,042                       | 2,108,547                       | 164,495                           | 2,649,932                       | 2,873,375                        |                                  | 223,443                           |
| TOTAL     | OTTLE TOTOTAGED GERVICES       | 2,170,000                       | Zjotoj i Zt                     | Zjoodj210                       | 217,040  | 2,210,042                       | 2,100,041                       | 104,400                           | 2,010,002                       | 2,070,070                        | 0.4070                           | 220,440                           |



|        | BY OBJECT                    | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit) | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget | \$ Change<br>over 21/22<br>Budget |
|--------|------------------------------|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| OBJECT | 600 - SUPPLIES:              |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 5610   | General Supplies             | 62,020                          | 71,420                          | 63,329                          | 8,091                             | 71,920                          | 53,054                          | 18,866                            | 75,440                          | 81,020                           | 7.40%                            | 5,580                             |
| 5611   | Instructional Supplies       |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|        | 1 Art                        | 19,240                          | 18,740                          | 18,456                          | 284                               | 18,740                          | 16,147                          | 2,593                             | 20,855                          | 20,855                           | 0.00%                            | 0                                 |
|        | 2 Business                   | 4,521                           | 4,521                           | 3,910                           | 611                               | 4,911                           | 4,843                           | 68                                | 4,928                           | 5,038                            | 2.23%                            | 110                               |
|        | 3 English                    | 1,900                           | 1,900                           | 493                             | 1,407                             | 942                             | 464                             | 478                               | 942                             | 1,110                            | 17.83%                           | 168                               |
|        | World Languages              | 300                             | 300                             | 295                             | 5                                 | 956                             | 728                             | 228                               | 668                             | 781                              | 16.92%                           | 113                               |
| 110    | Life Management              | 9,000                           | 9,000                           | 5,645                           | 3,355                             | 12,000                          | 11,745                          | 255                               | 12,400                          | 12,858                           | 3.69%                            | 458                               |
| 1106   | Technical Education          | 22,220                          | 22,220                          | 15,669                          | 6,551                             | 22,607                          | 16,954                          | 5,653                             | 27,210                          | 39,070                           | 43.59%                           | 11,860                            |
| 1108   | B Math                       | 5,910                           | 5,910                           | 6,097                           | (187)                             | 4,500                           | 2,150                           | 2,350                             | 2,365                           | 2,210                            | -6.55%                           | (155)                             |
| 1109   | 9 Music                      | 6,610                           | 6,610                           | 4,162                           | 2,448                             | 7,025                           | 6,991                           | 34                                | 7,025                           | 7,300                            | 3.91%                            | 275                               |
| 1110   | Physical Ed/Health           | 1,700                           | 1,700                           | 1,020                           | 680                               | 1,945                           | 1,984                           | (39)                              | 2,625                           | 1,917                            | -26.96%                          | (708)                             |
| 111    | 1 Reading                    | 2,500                           | 2,500                           | 65                              | 2,435                             | 2,500                           | 2,500                           | 0                                 | 2,500                           | 2,500                            | 0.00%                            | 0                                 |
| 1111   | 2 Science                    | 11,535                          | 11,530                          | 5,966                           | 5,564                             | 11,238                          | 7,240                           | 3,998                             | 11,238                          | 11,965                           | 6.47%                            | 727                               |
| 1113   | 3 Social Studies             | 1,410                           | 1,410                           | 0                               | 1,410                             | 600                             | 595                             | 5                                 | 600                             | 829                              | 38.17%                           | 229                               |
| 1114   | 4 Computer Education         | 800                             | 800                             | 800                             | 0                                 | 800                             | 0                               | 800                               | 800                             | 1,004                            | 25.50%                           | 204                               |
| 1190   | Other Education              | 31,900                          | 31,900                          | 13,479                          | 18,421                            | 31,900                          | 17,669                          | 14,231                            | 31,900                          | 31,915                           | 0.05%                            | 15                                |
| 120    | 7 Technology Services        | 22,900                          | 22,900                          | 17,356                          | 5,544                             | 23,650                          | 5,966                           | 17,684                            | 22,693                          | 24,500                           | 7.96%                            | 1,807                             |
| 1210   | Gifted & Talented            | 3,000                           | 3,000                           | 1,500                           | 1,500                             | 3,000                           | 684                             | 2,316                             | 1,500                           | 1,713                            | 14.20%                           | 213                               |
| 121    | 5 Special Education          | 12,918                          | 12,918                          | 9,626                           | 3,292                             | 25,510                          | 15,679                          | 9,831                             | 27,660                          | 25,940                           | -6.22%                           | (1,720)                           |
| 1220   | Social Development           | 1,000                           | 1,000                           | 248                             | 752                               | 1,000                           | 791                             | 209                               | 1,000                           | 1,000                            | 0.00%                            | 0                                 |
| 2113   | 3 Social Worker              | 200                             | 200                             | 146                             | 54                                | 210                             | 0                               | 210                               | 210                             | 200                              | -4.76%                           | (10)                              |
| 2120   | Guidance & Testing           | 10,400                          |                                 | 1,849                           | (1,849)                           | 0                               | 12,175                          | (12,175)                          | 0                               | 0                                |                                  | 0                                 |
|        | AP Exams                     | 0                               | 8,507                           | 0                               | 8,507                             | 10,340                          | 0                               | 10,340                            | 9,645                           | 10,948                           | 13.51%                           | 1,303                             |
| -      | IB Exams                     |                                 | 0                               |                                 | 0                                 | 8,520                           |                                 | 8,520                             | 8,020                           | 9,442                            | 17.72%                           | 1,422                             |
|        | Guidance Supplies            | 0                               | 2,400                           |                                 | 2,400                             | 2,150                           |                                 | 2,150                             | 2,400                           | 2,790                            | 16.25%                           | 390                               |
| 213    | 4 Health                     | 130                             | 130                             | 106                             | 24                                | 130                             | 92                              | 38                                | 130                             | 168                              | 29.23%                           | 38                                |
|        | 2 Library                    | 7,153                           | 7,153                           | 5,758                           | 1,395                             | 7,153                           | 5,228                           | 1,925                             | 10,153                          | 10,658                           | 4.97%                            | 505                               |
| 222    | 3 Audio Visual/Tech Services | 7,485                           | 7,485                           | 4,394                           | 3,091                             | 7,700                           | 7,100                           | 600                               | 8,290                           | 8,290                            | 0.00%                            | 0                                 |
| 241    | Principal's Office           | 2,400                           | 2,400                           | 769                             | 1,631                             | 2,400                           | 797                             | 1,603                             | 2,400                           | 2,600                            | 8.33%                            | 200                               |
| 290    | 1 Athletics                  | 37,365                          | 37,365                          | 35,118                          | 2,247                             | 43,310                          | 25,251                          | 18,059                            | 41,762                          | 53,413                           | 27.90%                           | 11,651                            |
|        | TOTAL INSTRUCTIONAL SUPPLIES | 224,497                         | 224,499                         | 152,926                         | 71,573                            | 255,737                         | 163,771                         | 91,966                            | 261,917                         | 291,014                          |                                  | 29,096                            |
| 5613   | Maintenance Supplies         | 38,500                          | 38,500                          | 60,617                          | (22,117)                          | 41,000                          | 37,629                          | 3,371                             | 52,000                          | 54,500                           | 4.81%                            | 2,500                             |
| 5623   | Bottled Gas                  | 500                             | 500                             | 180                             | 320                               | 750                             | 400                             | 350                               | 750                             | 750                              | 0.00%                            | 0                                 |
| 5624   | Heating Fuel                 | 159,200                         | 159,200                         | 200,288                         | (41,088)                          | 147,600                         | 178,512                         | (30,912)                          | 152,760                         | 192,404                          | 25.95%                           | 39,644                            |
| 5626   | Gasoline                     | 1,250                           | 900                             | 673                             | 227                               | 1,340                           | 618                             | 722                               | 1,340                           | 1,340                            |                                  | 0                                 |



|       |               | Y OBJECT                  | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget  | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit) | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget  | \$ Change<br>over 21/22<br>Budget |
|-------|---------------|---------------------------|---------------------------------|--|---------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|---|-----------------------------------|
| 5641  |               | ooks & Workbooks          |                                 |  |                                 |                                   |                                 |                                 |                                   |                                 |                                  |   |                                   |
|       | 1101 Art      |                           | 600                             | 600  | 600                             | 0                                 | 630                             | 193                             | 437                               | 630                             | 600                              | -4.76%  | (30)                              |
|       | 1102 Busine   |                           | 4,859                           | 4,859  | 2,811                           | 2,048                             | 5,801                           | 4,525                           | 1,276                             | 5,801                           | 7,030                            | 21.19%  | 1,229                             |
|       | 1103 English  |                           | 7,503                           | 7,494  | 4,351                           | 3,143                             | 7,540                           | 4,916                           | 2,624                             | 7,530                           | 5,856                            |   | (1,674)                           |
|       | 1104 World I  |                           | 879                             | 870  | 37                              | 833                               | 870                             | 1,113                           | (243)                             | 2,915                           | 1,000                            | -65.69%   | (1,915)                           |
|       | 1105 Life Ma  |                           | 200                             | 200  | 57                              | 143                               | 210                             | 197                             | 13                                | 210                             | 210                              |   | 0                                 |
|       |               | cal Education             | 0                               | 0  | 0                               | 0                                 | 420                             | 0                               | 420                               | 263                             | 263                              | 0.19%   | 1                                 |
|       | 1108 Math     |                           | 11,785                          | 3,400  | 2,695                           | 705                               | 4,999                           | 1,322                           | 3,677                             | 7,098                           | 7,998                            | 12.68%  | 900                               |
|       | 1109 Music    |                           | 1,600                           | 1,600  | 701                             | 899                               | 1,645                           | 1,592                           | 53                                | 1,645                           | 1,645                            | 0.00%   | 0                                 |
|       |               | d. (Health Texts)         | 0                               | 0  | 0                               | 0                                 | 345                             | 348                             | (3)                               | 345                             | 370                              | 7.25%   | 25                                |
|       | 1112 Scienc   |                           | 3,715                           | 3,425  | 233                             | 3,192                             | 7,651                           | 5,088                           | 2,563                             | 5,701                           | 4,135                            | -27.47%   | (1,566)                           |
|       | 1113 Social   |                           | 21,750                          | 5,817  | 5,016                           | 801                               | 6,158                           | 6,110                           | 48                                | 10,569                          | 9,076                            |   | (1,493)                           |
|       |               | iter Education            | 0                               | 875  | 454                             | 421                               | 875                             | 0                               | 875                               | 0                               | 0                                |   | 0                                 |
|       | 1190 Other I  |                           | 12,705                          | 12,705   | 7,477                           | 5,228                             | 12,810                          | 11,565                          | 1,245                             | 12,810                          | 12,810                           |   | 0                                 |
|       | 1210 Gifted   | & Talented                | 500                             | 500  | 500                             | 0                                 | 525                             | 0                               | 525                               | 525                             | 525                              | 0.00%   | 0                                 |
|       | 1215 Specia   |                           | 5,429                           | 6,650  | 845                             | 5,805                             | 6,745                           | 2,830                           | 3,915                             | 10,455                          | 8,859                            | -15.27%   | (1,596)                           |
|       | 2120 Guidar   | ice                       | 800                             | 800  | 392                             | 408                               | 250                             | 250                             | 0                                 | 350                             | 368                              | 5.14%   | 18                                |
|       | 2134 Health   |                           | 0                               | 0  | 0                               | 0                                 | 170                             | 0                               | 170                               | 0                               | 0                                | 0.00%   | 0                                 |
|       | TOTAL         | . TEXTBOOKS & WORKBOOKS   | 72,325                          | 49,795   | 26,168                          | 23,627                            | 57,644                          | 40,047                          | 17,597                            | 66,847                          | 60,745                           | -9.13%  | (6,102)                           |
| 5642  | Lihrary       | & Professional Books      | 20,051                          | 18,051   | 7,521                           | 10,530                            | 15,000                          | 5,747                           | 9,253                             | 16,104                          | 17,689                           | 9.84%   | 1 595                             |
| 5698  |               |                           |                                 | The state of the s |                                 | The second second                 |                                 |                                 |                                   |                                 |                                  |   | 1,585                             |
|       | L SUPPLIES    | rision District Supplies  | 56,655<br><b>634,998</b>        | 58,736<br><b>621,601</b>   | 58,736<br><b>570,437</b>        | 51,164                            | 57,736<br><b>648,727</b>        | 57,736<br><b>537,514</b>        | 111,213                           | 55,287<br><b>682,445</b>        | 47,004<br><b>746,466</b>         | -14.98%<br>9.38%  | (8,283)<br>64,021                 |
|       |               | ROPERTY:                  |                                 |  |                                 |                                   | 0.0,                            |                                 |                                   |                                 | ,                                | 0.0075  | 01,021                            |
|       |               |                           |                                 |  |                                 |                                   |                                 |                                 |                                   |                                 |                                  |   |                                   |
| 5730  | Equip         | ment                      |                                 |  |                                 |                                   |                                 |                                 |                                   |                                 |                                  |   |                                   |
|       | 1101 Art      |                           | 0                               | 0  | 0                               | 0                                 | 2,900                           | 3,274                           | (374)                             | 3,500                           | 0                                |   | (3,500)                           |
|       | 1103 English  |                           | 300                             | 300  | 0                               | 300                               | 0                               | 0                               | 0                                 | 0                               | 0                                | 11,000,000,000,000,000  | 0                                 |
|       | 1104 World    |                           | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                |   | 0                                 |
|       | 1105 Life Ma  |                           | 0                               | 0  | 0                               | 0                                 | 1,600                           | 1,600                           | 0                                 | 0                               | 1,500                            |   | 1,500                             |
|       |               | cal Education             | 3,500                           | 0  | 0                               | 0                                 | 250                             | (838)                           | 1,088                             | 8,723                           | 7,100                            |   | (1,623)                           |
|       | 1108 Math     |                           | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                |   | 0                                 |
|       | 1109 Music    |                           | 4,100                           | 3,210  | 2,167                           | 1,043                             | 8,660                           | 8,652                           | 8                                 | 9,160                           | 8,470                            |   | (690)                             |
|       |               | d. (Health Texts)         | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 4,339                            |   | 4,339                             |
|       | 1112 Scienc   |                           | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 3,900                            |   | 3,900                             |
|       | 1113 Social   |                           | 0                               | 0  | 0                               | 0                                 | 1,500                           | 0                               | 1,500                             | 0                               | 0                                |   | 0                                 |
|       | 1215 Specia   |                           | 2,600                           | 2,600  | 2,457                           | 143                               | 550                             | 530                             | 20                                | 0                               | 1,000                            |   | 1,000                             |
|       | 2120 Guidar   |                           | 0                               | 0  | 0                               | 0                                 | 400                             | 0                               | 400                               | 80                              | 0                                |   | (80)                              |
|       | 2134 Health   |                           | 0                               | 0  | 0                               | 0                                 |                                 | 0                               | 0                                 | 0                               | 0                                |   | 0                                 |
|       | 2222 Library  |                           | 0                               | 0  | 0                               | 0                                 | 250                             | 0                               | 250                               | 0                               | 0                                | 110000000000000000000000000000000000000   | 0                                 |
|       | 2410 Princip  |                           | 0                               | 0  | 0                               | 0                                 |                                 | 0                               | 0                                 | 0                               | 0                                |   | 0                                 |
|       | 2600 Plant C  | perations                 | 29,000                          | 0  | 9,087                           | (9,087)                           |                                 | 18,857                          | 4,194                             | 16,205                          | 49,000                           |   | 32,795                            |
|       | 2600 Café     |                           |                                 | 11,850   |                                 | 11,850                            | 0                               |                                 | 0                                 | 0                               | 0                                | 0.00%   | 0                                 |
|       | 2901 Athletic | os .                      | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                | 0.00%   | 0                                 |
|       | TOTAL         | . EQUIPMENT               | 39,500                          | 17,960   | 13,711                          | 4,249                             | 39,161                          | 32,074                          | 7,087                             | 37,668                          | 75,309                           | 99.93%  | 37,641                            |
| 5798  | Superv        | rision District Equipment | 0                               | 0  | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 0                                | 0.00%   | 0                                 |
|       | L EQUIPMEN    |                           | 39,500                          | 17,960   | 13,711                          | 4,249                             | 39,161                          | 32,074                          | 7,087                             | 37,668                          |                                  | A 100 - 100 | 37,641                            |
| TOTAL | LEGUITIVIEN   | •                         | 39,000                          | 17,000   | 10,711                          | 4,249                             | 33,101                          | 32,074                          | 7,007                             | 31,000                          | 10,009                           | 22.23/0   | 37,041                            |



|      | BY OBJECT                          | 2018-2019<br>Approved<br>Budget | 2019-2020<br>Approved<br>Budget | 2019-2020<br>Actual<br>Expenses | 2019-2020<br>Surplus<br>(Deficit) | 2020-2021<br>Approved<br>Budget | 2020-2021<br>Actual<br>Expenses | 2020-2021<br>Surplus<br>(Deficit) | 2021-2022<br>Approved<br>Budget | 2022-2023<br>Requested<br>Budget | % Change<br>over 21/22<br>Budget | \$ Change<br>over 21/22<br>Budget |
|------|------------------------------------|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|---------------------------------|-----------------------------------|---------------------------------|----------------------------------|----------------------------------|-----------------------------------|
| OBJE | CT 800 - OTHER OBJECTS:            | THE PROPERTY OF                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
| 5810 | Dues & Fees                        |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      | 1101 Art                           | 620                             | 620                             | 302                             | 318                               | 995                             | 105                             | 890                               | 1,095                           | 1,440                            | 31.51%                           | 345                               |
|      | 1102 Business                      | 0                               | 0                               | 0                               | 0                                 | 375                             | 0                               | 375                               | 375                             | 0                                | -100.00%                         | (375)                             |
|      | 1103 English                       | 365                             | 365                             | 0                               | 365                               | 350                             | 0                               | 350                               | 350                             | 350                              | 0.00%                            | 0                                 |
|      | 1104 World Languages               | 890                             | 500                             | 119                             | 381                               | 320                             | 193                             | 127                               | 390                             | 775                              | 98.72%                           | 385                               |
|      | 1105 Home Economics                | 0                               | 0                               | 0                               | 0                                 | 0                               | 0                               | 0                                 | 0                               | 145                              | 0.00%                            | 145                               |
|      | 1106 Technical Education           | 375                             | 375                             | 310                             | 65                                | 375                             | 0                               | 375                               | 375                             | 375                              | 0.00%                            | 0                                 |
|      | 1108 Math                          | 0                               | 0                               | 0                               | 0                                 | 629                             | 133                             | 496                               | 629                             | 300                              | -52.31%                          | (329)                             |
|      | 1109 Music                         | 6,450                           | 6,450                           | 4,820                           | 1,630                             | 7,903                           | 2,186                           | 5,717                             | 8,870                           | 9,420                            | 6.20%                            | 550                               |
|      | Reading                            |                                 |                                 |                                 |                                   | 200                             |                                 |                                   | 200                             | 0                                |                                  | (200)                             |
|      | 1112 Science                       | 120                             | 120                             | 0                               | 120                               | 250                             | 99                              | 151                               | 0                               | 3,000                            | 0.00%                            | 3,000                             |
|      | 1113 Social Studies                | 492                             | 492                             | 0                               | 492                               | 774                             | 636                             | 138                               | 774                             | 940                              |                                  | 166                               |
| 1    | 1210 Gifted & Talented             | 1,000                           | 1,000                           | 1,000                           | 0                                 | 7,269                           | 2,063                           | 5,206                             | 7,269                           | 7,428                            | 2.19%                            | 159                               |
|      | 1215 Special Education             | 350                             | 350                             | 305                             | 45                                | 4,160                           | 220                             | 3,940                             | 1,400                           | 1,400                            | 0.00%                            | 0                                 |
|      | 2120 Guidance                      | 740                             | 740                             | 710                             | 30                                | 1,388                           | 775                             | 613                               | 1,658                           | 1,429                            | -13.81%                          | (229)                             |
|      | 2222 Library                       | 16,844                          | 5,100                           | 12,053                          | (6,953)                           | 20,401                          | 12,443                          | 7,958                             | 18,149                          | 16,094                           |                                  | (2,055                            |
|      | 2310 BOE / CABE                    | 2,499                           | 2,499                           | 4,844                           | (2,345)                           | 2,499                           | 4,844                           | (2,345)                           | 2,499                           | 4,542                            | 81.75%                           | 2,043                             |
|      | 2410 Principals Office             | 19,330                          | 19,330                          | 18,381                          | 949                               | 19,330                          | 18,002                          | 1,328                             | 19,330                          | 20,587                           | 6.50%                            | 1,257                             |
|      | 2600 Plant Operations              | 450                             | 450                             | 2,220                           | (1,770)                           | 2,350                           | 1,030                           | 1,320                             | 450                             | 1,650                            |                                  | 1,200                             |
|      | 2901 Athletics                     | 21,235                          | 16,935                          | 16,708                          | 227                               | 17,735                          | 7,380                           | 10,355                            | 18,335                          | 16,030                           |                                  | (2,305                            |
|      | 2908 Virtual High School           | 16,500                          | 16,500                          | 16,500                          | 0                                 | 16,500                          | 16,500                          | 0                                 | 16,500                          | 16,500                           |                                  | 0                                 |
|      | 2908 IB Program                    |                                 | 12,100                          | 11,073                          | 1,027                             | 12,998                          |                                 | 12,998                            | 12,998                          | 12,998                           | 0.00%                            | 0                                 |
|      | Naviance                           |                                 |                                 |                                 |                                   | 1,400                           |                                 |                                   | 1,400                           | 0                                | -100.00%                         | (1,400                            |
|      | TOTAL DUES & FEES                  | 88,260                          | 83,926                          | 89,345                          | (5,419)                           | 118,201                         | 66,609                          | 51,592                            | 113,046                         | 115,403                          | 2.08%                            | 2,357                             |
| 5930 | Transfers Out                      |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      | 3100 Cafeteria Subsidy             | 100,000                         | 100,000                         | 320,000                         | (220,000)                         | 0                               | 0                               | 0                                 | 0                               | 0                                | 0.00%                            | 0                                 |
|      | 3200 Capital Reserve Fund          | 20,000                          | 0                               | 0                               | 0                                 | 35,000                          | 146,637                         | (111,637)                         | 35,000                          | 35,000                           |                                  | 0                                 |
|      | 3200 Capital Projects              |                                 | 131,000                         | 205,726                         | (74,726)                          | 65,000                          |                                 | 65,000                            | 185,650                         | 0                                |                                  | (185,650                          |
|      | 3100 Contingency/Emergency         |                                 | 0                               |                                 | 0                                 | 0                               |                                 | 0                                 | 0                               | 0                                | TOWNS OF TAXABLE INC.            | 0                                 |
|      | TOTAL TRANSFERS OUT                | 120,000                         | 231,000                         | 320,000                         | (89,000)                          | 100,000                         | 146,637                         | (46,637)                          | 220,650                         | 35,000                           |                                  | (185,650                          |
| 5898 | Supervision District Other Objects | 4,828                           | 4,925                           | 4,925                           | 0                                 | 4,254                           | 4,254                           | 0                                 | 5,004                           | 5,326                            | 6.43%                            | 322                               |
|      | OTHER OBJECTS                      | 213,088                         | 319,851                         | 619,996                         | (300,145)                         | 222,455                         | 217,500                         | 4,955                             | 338,700                         | 155,729                          |                                  | (182,971                          |
|      | GRAND TOTAL                        | 18,369,306                      | 19,104,450                      | 18,702,977                      | 401,473                           | 19,624,541                      | 18,698,046                      | 926,495                           | 20,437,872                      | 20,891,439                       | 2.22%                            | 453,567                           |
|      |                                    |                                 |                                 |                                 |                                   |                                 |                                 |                                   |                                 |                                  |                                  |                                   |
|      | Debt Service *                     | 1,683,375                       | 1,468,225                       | 1,608,225                       | (140,000)                         | 1,539,200                       | 1,539,200                       | 0                                 | 1,500,250                       | 907,950                          | -39.48%                          | (592,300                          |
|      | Total Expenditures                 | 20,052,681                      | 20,572,675                      | 20,311,202                      | 261,473                           | 21,163,741                      | 20,237,246                      | 926,495                           | 21,938,122                      | 21,799,389                       | -0.63%                           | (138,733                          |
|      | Revenues                           | 274,874                         | 247,487                         | 289,560                         | (42,073)                          | 249,487                         | 289,560                         | (40,073)                          | 285,681                         | 493,499                          | 72.74%                           | 207,818                           |
|      | Net Billings to Town               | 19,777,807                      | 20,325,188                      | 20,021,642                      | 303,546                           | 20,914,254                      | 19,947,686                      | 966,568                           | 21,652,441                      | 21,305,890                       | -1.60%                           | (346,551                          |

Gross Change Over 2021/22 Budget

-0.63%

# JWMS STAFFING ANALYSIS

|           |                            | 19-20<br>Approved | 20-21<br>Approved | 21-22<br>Approved | 22-23<br>Requested | Adjustments |
|-----------|----------------------------|-------------------|-------------------|-------------------|--------------------|-------------|
| DECION    | N 4 FUNDED                 |                   |                   |                   |                    |             |
|           | 1 Description              |                   |                   |                   |                    |             |
| 1 0311101 | T Description              |                   |                   |                   |                    |             |
| 5111      | Administration             |                   |                   |                   |                    |             |
|           | Principal                  | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Dean of Students (0.6 FTE) | 0.8               | 0.8               | 0.6               | 0.6                | 0.0         |
|           | Total Administration       | 1.8               | 1.8               | 1.6               | 1.6                | 0.0         |
| 5113      | Teachers                   |                   |                   |                   |                    |             |
|           | Art                        | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | English/Language Arts      | 3.0               | 2.0               | 2.0               | 2.0                | 0.0         |
|           | Foreign Languages          | 1.8               | 1.8               | 1.8               | 1.8                | 0.0         |
|           | Life Management            | 0.8               | 0.8               | 0.8               | 0.8                | 0.0         |
|           | Technical Education        | 0.8               | 0.8               | 0.8               | 0.8                | 0.0         |
|           | Mathematics                | 3.0               | 3.0               | 3.0               | 3.0                | 0.0         |
|           | Music                      | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Physical Education         | 2.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Science                    | 3.0               | 2.0               | 2.0               | 2.0                | 0.0         |
|           | Social Studies             | 3.0               | 2.0               | 2.0               | 2.0                | 0.0         |
|           | Computer Education         | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Gifted & Talented          | 0.5               | 0.5               | 0.5               | 0.5                | 0.0         |
|           | Reading                    | 0.3               | 0.5               | 0.5               | 0.5                | 0.0         |
|           | Special Education          | 5.0               | 4.0               | 4.0               | 4.0                | 0.0         |
|           | Social Worker              | 0.4               | 0.4               | 0.4               | 0.4                | 0.0         |
|           | Psychologist               | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Speech Pathologist         | 0.4               | 0.3               | 0.3               | 0.3                | 0.0         |
|           | Guidance                   | 2.0               | 2.0               | 2.0               | 2.0                | 0.0         |
|           | Dean of Students (0.4 FTE) | 0.0               | 0.0               | 0.4               | 0.4                | 0.0         |
|           | Library Media Specialist   | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|           | Total Teachers             | 31.0              | 26.1              | 26.5              | 26.5               | 0.0         |
| 5114      | Secretaries                | 2.0               | 2.0               | 2.0               | 2.0                | 0.0         |



### **JWMS STAFFING ANALYSIS**

|         |                                    | 19-20<br>Approved | 20-21<br>Approved | 21-22<br>Approved | 22-23<br>Requested | Adjustments |
|---------|------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------|
| 5115    | Custodians/Maintenance             | 4.9               | 4.9               | 5.0               | 5.0                | 0.0         |
| 5116    | Nurse                              | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
| 5119    | Para-educators / Teacher Assistant |                   | 40.0              |                   |                    |             |
|         | Special Education                  | 8.0               | 10.0              | 10.0              | 10.0               | 0.0         |
|         | Total Para-educators/Teacher Asst  | 8.0               | 10.0              | 10.0              | 10.0               | 0.0         |
|         | TOTAL LOCAL FUNDED                 | 48.7              | 45.8              | 46.1              | 46.1               | 0.0         |
| GRANT   | FUNDED                             |                   |                   |                   |                    |             |
| Positio | n Description                      |                   |                   |                   |                    |             |
| 5119    | Para-educators / Teacher Assistant |                   |                   |                   |                    |             |
|         | Special Education                  | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|         | Tutorial - Remedial Math & Reading | 1.5               | 1.5               | 1.5               | 1.5                | 0.0         |
|         | TOTAL GRANT FUNDED                 | 2.5               | 2.5               | 2.5               | 2.5                | 0.0         |
| SUPER   | VISION FUNDED                      |                   |                   |                   |                    |             |
| Positio | n Description                      |                   |                   |                   |                    |             |
| 5113    | Teachers                           |                   |                   |                   |                    |             |
|         | Occupational Therapist             | 0.2               | 0.2               | 0.2               | 0.2                | 0.0         |
|         | Behavior Analyst (BCBA)            | 0.2               | 0.2               | 0.2               | 0.2                | 0.0         |
|         | Psychologist                       | 0.0               | 0.0               | 0.0               | 0.0                | 0.0         |
| 5120    | Network Technician                 | 1.0               | 1.0               | 1.0               | 1.0                | 0.0         |
|         | TOTAL SUPERVISION FUNDED           | 1.4               | 1.4               | 1.4               | 1.4                | 0.0         |

<sup>\*</sup> Note allocations of Supervision District positions corrected from prior year versions of this document



# **VRHS STAFFING ANALYSIS**

|         |   | 19-20 Approved | 20-21 Approved | 21-22<br>Approved  | 22-23<br>Requested | Adjustments |
|---------|---|----------------|----------------|--------------------|--------------------|-------------|
|         |   |                |                | Причина            |                    | ,j          |
|         | N 4 FUNDED                                |                |                |                    |                    |             |
| Positio | n Description                             |                |                |                    |                    |             |
| 5111    | Administration                            |                |                |                    |                    |             |
|         | Principal                                 | 1.00           | 1.00           | 1.00               | 1.00               | 0.00        |
|         | Assistant Principal                       | 1.00           | 1.00           | 1.00               | 1.00               | 0.00        |
|         | Athletic Director                         | 0.00           | 0.00           | 0.00               | 1.00               | 1.00        |
|         | Total Administration                      | 2.00           | 2.00           | 2.00               | 3.00               | 1.00        |
| 113     | Teachers                                  |                |                |                    |                    |             |
|         | Art                                       | 2.00           | 2.00           | 2.00               | 2.00               | 0.00        |
|         | Business                                  | 2.00           | 2.00           | 2.00               | 2.00               | 0.00        |
|         | English/Language Arts                     | 6.75           | 6.75           | 6.75               | 6.75               | 0.00        |
|         | Foreign Languages                         | 4.00           | 4.00           | 4.00               | 4.00               | 0.00        |
|         | Life Management                           | 1.00           | 1.00           | 1.00               | 1.00               | 0.00        |
|         | Technical Education                       | 3.00           | 3.20           | 3.20               | 3.20               | 0.00        |
|         | Mathematics                               | 6.00           | 6.00           | 6.00               | 6.00               | 0.00        |
|         | Music                                     | 1.50           | 1.50           | 1.50               | 1.50               | 0.00        |
|         | Physical Education/Health                 | 3.00           | 3.00           | 3.00               | 3.00               | 0.00        |
|         | Science                                   | 6.00           | 6.00           | 6.00               | 6.00               | 0.00        |
|         | Social Studies                            | 6.00           | 6.00           | 6.00               | 6.00               | 0.00        |
|         | Gifted & Talented                         | 0.50           | 0.50           | 0.50               | 0.50               | 0.00        |
|         | Special Education                         | 7.00           | 8.00           | 8.00               | 8.00               | 0.00        |
|         | Social Worker                             | 2.60           | 2.60           | 2.60               | 2.60               | 0.00        |
|         | Speech Pathologist                        | 0.60           | 0.50           | 0.50               | 0.50               | 0.00        |
|         | Guidance                                  | 3.00           | 3.00           | 3.00               | 3.00               | 0.00        |
|         | Library Media Specialist                  | 1.00           | 1.00           | 1.00               | 1.00               | 0.00        |
|         | Total Teachers                            | 55.95          | 57.05          | 57.05              | 57.05              | 0.00        |
| 5114    | Secretaries                               | 4.60           | 4.60           | 4.60               | 4.80               | 0.20        |
|         | (1 12-Month, 4 10-Month, 1 PT, 1 2-Month) | 205,513        | 1990 to 1      | 28 <b>25</b> 5. 5. |                    |             |
| 115     | Custodians/Maintenance                    | 5.60           | 5.60           | 5.00               | 5.00               | 0.00        |



| 5116     | Nurse                              | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
|----------|------------------------------------|-------|-------|-------|-------|------|
| 5119     | Para-educators / Teacher Assistant |       |       |       |       |      |
|          | Special Education                  | 14.00 | 14.00 | 14.00 | 14.00 | 0.00 |
|          | Security                           | 2.00  | 2.00  | 2.00  | 2.00  | 0.00 |
|          | In School Suspension ISS           | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
|          | Library                            | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
|          | Total Para-educators/Teacher Asst  | 18.00 | 18.00 | 18.00 | 18.00 | 0.00 |
|          | TOTAL LOCAL FUNDED                 | 87.15 | 88.25 | 87.65 | 88.85 | 1.20 |
| GRANT    | FUNDED                             |       |       |       |       |      |
| Position | n Description                      |       |       |       |       |      |
| 5113     | Special Education Teacher          | 0.00  | 0.00  | 0.00  | 0.00  | 0.00 |
| 5119     | Para-educators / Teacher Assistant |       |       |       |       |      |
|          | Special Education                  | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
|          | Tutorial - Remedial Reading        | 0.00  | 0.00  | 0.00  | 0.00  | 0.00 |
|          | TOTAL GRANT FUNDED                 | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
| SUPER    | VISION FUNDED *                    |       |       |       |       |      |
| Position | n Description                      |       |       |       |       |      |
| 5113     | Teachers                           |       |       |       |       |      |
|          | Occupational Therapist             | 0.20  | 0.20  | 0.20  | 0.20  | 0.00 |
|          | Behavior Analyst (BCBA)            | 0.20  | 0.20  | 0.20  | 0.20  | 0.00 |
|          | Psychologist                       | 0.60  | 0.60  | 0.60  | 0.60  | 0.00 |
| 5120     | Network Technicians                | 1.00  | 1.00  | 1.00  | 1.00  | 0.00 |
|          | TOTAL SUPERVISION FUNDED           | 2.00  | 2.00  | 2.00  | 2.00  | 0.00 |

<sup>\*</sup> Note allocations of Supervision District positions corrected from prior year versions of this document

### Regional School District #4

#### Chester - Deep River - Essex - Region 4

#### Requested Budget for School Year 2022-2023 RECAP

| EXPENSES:   | _   | Approved<br>Budget                      | Requested<br>Budget | \$\$\$                  | %%%     |
|---|---|---|---------------------|-------------------------|---------|
| Object<br>Category                                  | Object Description  | 2021-2022                               | 2022-2023           | Change                  | Change  |
| 100   | Salaries  | \$10,959,635                            | \$11,264,218        | \$304,583               | 2.78%   |
| 200   | Employee Benefits   | \$4,128,628                             | \$4,085,438         | -\$43,190               | -1.05%  |
| 300   | Purchased Services  | \$542,483                               | \$580,241           | \$37,758                | 6.96%   |
| 400   | Purchased Property Services   | \$1,098,382                             | \$1,110,663         | \$12,281                | 1.12%   |
| 500   | Other Purchased Services  | \$2,649,932                             | \$2,873,375         | \$223,443               | 8.43%   |
| 600   | Supplies  | \$682,445                               | \$746,466           | \$64,021                | 9.38%   |
| 700   | Property  | \$37,668                                | \$75,309            | \$37,641                | 99.93%  |
| 800   | Other Objects   | \$118,050                               | \$120,729           | \$2,679                 | 2.27%   |
|   | TOTAL   | \$20,217,222                            | \$20,856,439        | \$639,217               | 3.16%   |
|   |   |   |                     |                         |         |
| TRANSFERS/CA  | PITAL   |   |                     |                         |         |
| 930   | Cafeteria Subsidy   | 0                                       | 0                   | \$0                     | 0%      |
| 930   | Capital Projects  | 185,650                                 | 0                   | -\$185,650              | -100%   |
| 930   | Capital Fund - Future Projects  | 35,000                                  | 35,000              | \$0                     | 0%      |
| 930   | Emergency/Contingency   | 0                                       | 0                   | \$0                     | 0%      |
|   | TOTAL TRANSFERS/CAPITAL   | 220,650                                 | 35,000              | -\$185,650              | -84.1%  |
| REVENUE:  |   |   |                     |                         |         |
|   | Total Anticipated Revenue   | 285,681                                 | 493,499             | \$207,818               | 72.74%  |
|   |   |   |                     |                         |         |
| NET EXPENSE   | S (Expenses less Revenue)   | \$20,152,191                            | \$20,397,940        | \$245,749               | 1.22%   |
|   |   |   |                     |                         |         |
| DEBT SERVICE:                                       |   |   |                     |                         |         |
| 910   | Debt Reduction (interest/principal)   | 1,500,250                               | 907,950             | -\$592,300              | -39.48% |
|   | TOTAL DEBT SERVICE  | 1,500,250                               | 907,950             | -\$592,300              | -39.48% |
|   |   | .,                                      | 8.52455.5           | *                       |         |
| TOTAL EXPEN   | DITURES   | \$21,938,122                            | \$21,799,389        | -\$138,733              | -0.63%  |
| (EXPENDITURES PL                                    | US CAPITAL AND DEBT SERVICE)  |   |                     |                         |         |
|   |   |   |                     |                         |         |
| TOTAL NET   | F BILLINGS TO TOWNS   | \$21,652,441                            | \$21,305,890        | -\$346,551              | -1.60%  |
|   | EVENUE PLUS DEBT SERVICE)   | , |                     |                         |         |
| U • SEC SIGNOV NI HORO E STOURY STAIRS ASSESSED FOR | A or the reference of the contract of the con |   |                     |                         |         |
|   |   |   |                     |                         |         |
| TOTAL FUNDING                                       | G REQUIRED OF TOWNS:  |   |                     |                         |         |
|   | TOWN'S SHARE OF ADM*  | 2021-2022                               | 2022-2023           | Change                  | Change  |
|   | CHESTER   | 5,127,542                               | 4,964,479           | -\$163,063              | -3.18%  |
|   | DÉEP RIVER  | 7,564,393                               | 7,472,575           | -\$91,818               | -1.21%  |
|   | ESSEX   | 8,960,506                               | 8,868,835           |                         | -1.02%  |
|   |   |   |                     |                         |         |
|   | TOTAL   | 21,652,441                              | 21,305,890          | -\$91,671<br>-\$346,551 | -1.60%  |

|                   |                        |  | CHESTER   | DEEP RIVER | ESSEX     | TOTAL      |
|-------------------|------------------------|--|-----------|------------|-----------|------------|
| Obj. #            | Proposed Budget        | Description                            | 23.30%    | 35.07%     | 41.63%    | 100%       |
| AND WORLD         | APPLA SAMPARA SAMPA CO |  |           |            |           |            |
| <u> 100 - SAL</u> | ARIES:                 |  |           |            |           |            |
| 5111              | 684,613                | Administration                         | 159,521   | 240,113    | 284,978   | 684,613    |
| 5112              | 80,503                 | Department Coordinators Salary         | 18,758    | 28,235     | 33,510    | 80,503     |
| 5113              | 6,296,332              | Teacher Salary                         | 1,467,106 | 2,208,301  | 2,620,924 | 6,296,332  |
| 5114              | 383,649                | Secretary Salary                       | 89,394    | 134,557    | 159,699   | 383,649    |
| 5115              | 580,371                | Custodian Salary                       | 135,232   | 203,552    | 241,586   | 580,371    |
| 5116              | 109,206                | Nurse Salary                           | 25,446    | 38,302     | 45,458    | 109,206    |
| 5118              | 32,676                 | Food Service Administrator Salary      | 7,614     | 11,460     | 13,602    | 32,676     |
| 5118              | 13,039                 | Food Service Bookkeeper Salary         | 3,038     | 4,573      | 5,428     | 13,039     |
| 5118              | 147,619                | Food Service Salary                    | 34,397    | 51,774     | 61,448    | 147,619    |
| 5119              | 797,957                | Para-Educator Salary                   | 185,932   | 279,866    | 332,159   | 797,957    |
| 5120              | 0                      | Network Technician Salary              | 0         | 0          | 0         | 0          |
| 5121              | 0                      | Expert / Master Teacher Salary         | 0         | 0          | 0         | 0          |
| 5123              | 144,000                | Substitute Teacher                     | 33,553    | 50,505     | 59,942    | 144,000    |
| 5124              | 7,500                  | Substitute Secty / Para-ed / Custodian | 1,748     | 2,630      | 3,122     | 7,500      |
| 5130              | 0                      | Athletic Trainer Salary                | 0         | 0          | 0         | 0          |
| 5133              | 414,289                | Coach / Mentor / Extra-Curricular      | 96,533    | 145,303    | 172,453   | 414,289    |
| 5134              | 1,000                  | Secretary OT / BOE Clerk Salary        | 233       | 351        | 416       | 1,000      |
| 5135              | 15,000                 | Custodian Overtime                     | 3,495     | 5,261      | 6,244     | 15,000     |
| 5141              | 2,500                  | Sick Time Payouts                      | 583       | 877        | 1,041     | 2,500      |
| 5138              | 2,000                  | Cafeteria Overtime                     | 466       | 701        | 833       | 2,000      |
| 5195              | 309,947                | Bldg Rental Reimb.                     | 72,221    | 108,707    | 129,019   | 309,947    |
| 5198              | 1,242,017              | Supervision District Salary            | 289,402   | 435,610    | 517,005   | 1,242,017  |
| 100               | 11,264,218             | TOTAL SALARIES                         | 2,624,672 | 3,950,678  | 4,688,867 | 11,264,218 |
|                   |                        |  |           |            |           |            |

|              |                   |  | CHESTER          | DEEP RIVER       | ESSEX            | TOTAL             |
|--------------|-------------------|--|------------------|------------------|------------------|-------------------|
| Obj. #       | Proposed Budget   | Description  | 23.30%           | 35.07%           | 41.63%           | 100%              |
| 200 - EMPL   | OYEE BENEFITS:    |  |                  |                  |                  |                   |
| 5210         | 2,860,860         | Health Insurance                                     | 666,608          | 1,003,384        | 1,190,868        | 2,860,860         |
| 5212         | 0                 | Appropriation: Health Insurance Reserve              | 0                | 0                | 0                | 0                 |
| 5214         | 11,990            | Life Insurance                                       | 2,794            | 4,205            | 4,991            | 11,990            |
| 5222         | 238,705           | MERF   | 55,621           | 83,721           | 99,364           | 238,705           |
| 5223         | 309,726           | FICA/Medicare  | 72,169           | 108,630          | 128,927          | 309,726           |
| 5250         | 45,000            | Unemployment Compensation                            | 10,485           | 15,783           | 18,732           | 45,000            |
| 5260         | 78,200            | Worker's Compensation                                | 18,221           | 27,427           | 32,552           | 78,200            |
| 5291         | 31,516            | Annuities  | 7,344            | 11,054           | 13,119           | 31,516            |
| 5298         | 509,441           | Supervision District Fringe Benefits                 | 118,705          | 178,675          | 212,061          | 509,441           |
| 200          | 4,085,438         | TOTAL EMPLOYEE BENEFITS                              | 951,947          | 1,432,878        | 1,700,613        | 4,085,438         |
| 000 DUDG     |                   | V. 057) 11070  |                  |                  |                  |                   |
|              | CHASED & TECHNICA |  | 4 4 4 4 0        | 4.740            | 0.040            | 4.000             |
| 5321<br>5322 | 4,900<br>55,174   | Purchased Services Professional Development Programs | 1,142            | 1,719            | 2,040            | 4,900             |
| 5330         | 194,712           | Other Professional Services                          | 12,856<br>45,370 | 19,351<br>68,291 | 22,967<br>81,051 | 55,174<br>194,712 |
| 5340         | 147,140           | Technical Services                                   | 34,285           | 51,606           | 61,249           | 147,140           |
| 5398         | 178,315           | Supervision District Purchased Srvcs                 | 41,549           | 62,540           | 74,226           | 178,315           |
| 300          | 580,241           | TOTAL PURCHASED SERVICES                             | 135,202          | 203,507          | 241,533          | 580,241           |
|              |                   |  |                  |                  |                  |                   |
| 400 - PURC   | CHASED PROPERTY   | SERVICES:  |                  |                  |                  |                   |
| 5412         | 339,000           | Electricity  | 78,990           | 118,897          | 141,113          | 339,000           |
| 5422         | 28,000            | Snow Plowing   | 6,524            | 9,820            | 11,655           | 28,000            |
| 5430         | 452,285           | Repairs & Maintenance                                | 105,387          | 158,629          | 188,269          | 452,285           |
| 5440         | 277,297           | Rentals  | 64,613           | 97,256           | 115,428          | 277,297           |
| 5498         | 14,081            | Supervision District Purchased Prop Srvcs            | 3,281            | 4,939            | 5,861            | 14,081            |
| 400          | 1,110,663         | TOTAL PURCHASED PROPERTY SERVICES                    | 258,795          | 389,541          | 462,327          | 1,110,663         |

|            |                 |  | CHESTER | DEEP RIVER | ESSEX     | TOTAL     |
|------------|-----------------|--|---------|------------|-----------|-----------|
| Obj. #     | Proposed Budget | Description                              | 23.30%  | 35.07%     | 41.63%    | 100%      |
| 500 - OTHE | R PURCHASED SER | RVICES:                                  |         |            |           |           |
| 5510       | 55,218          | Transportation Voc Ed                    | 12,866  | 19,367     | 22,985    | 55,218    |
| 5511       | 496,864         | Out-of-District Transportation           | 115,774 | 174,264    | 206,826   | 496,864   |
| 5515       | 12,200          | Field Trips                              | 2,843   | 4,279      | 5,078     | 12,200    |
| 5516       | 90,865          | Athletic Transportation                  | 21,172  | 31,869     | 37,824    | 90,865    |
| 5517       | 33,380          | Late Bus                                 | 7,778   | 11,707     | 13,895    | 33,380    |
| 5520       | 112,000         | Comprehensive Insurance                  | 26,097  | 39,282     | 46,621    | 112,000   |
| 5530       | 12,500          | Communications                           | 2,913   | 4,384      | 5,203     | 12,500    |
| 5540       | 2,500           | Advertising                              | 583     | 877        | 1,041     | 2,500     |
| 5560       | 45,424          | Magnet & VoAg Tuition                    | 10,584  | 15,931     | 18,908    | 45,424    |
| 5561       | 1,553,476       | Out-of-District Tuition                  | 361,975 | 544,848    | 646,653   | 1,553,476 |
| 5580       | 25,280          | Travel & Conference                      | 5,890   | 8,866      | 10,523    | 25,280    |
| 5598       | 433,668         | Supervision District Other Purch Service | 101,049 | 152,100    | 180,520   | 433,668   |
| 500        | 2,873,375       | TOTAL OTHER PURCHASED SERVICES           | 669,524 | 1,007,774  | 1,196,077 | 2,873,375 |
|            |                 |  |         |            |           |           |
| 600 - SUPP | LIES:           |  |         |            |           |           |
| 5610       | 81,020          | General Supplies                         | 18,878  | 28,416     | 33,726    | 81,020    |
| 5611       | 291,014         | Instructional Supplies                   | 67,809  | 102,067    | 121,138   | 291,014   |
| 5613       | 54,500          | Maintenance Supplies                     | 12,699  | 19,115     | 22,686    | 54,500    |
| 5623       | 750             | Bottled Gas                              | 175     | 263        | 312       | 750       |
| 5624       | 192,404         | Heating Fuel                             | 44,832  | 67,482     | 80,091    | 192,404   |
| 5626       | 1,340           | Gasoline                                 | 312     | 470        | 558       | 1,340     |
| 5641       | 60,745          | Textbooks & Workbooks                    | 14,154  | 21,305     | 25,286    | 60,745    |
| 5642       | 17,689          | Library & Professional Books             | 4,122   | 6,204      | 7,363     | 17,689    |
| 5698       | 47,004          | Supervision District Supplies            | 10,952  | 16,486     | 19,566    | 47,004    |
| 600        | 746,466         | TOTAL SUPPLIES                           | 173,934 | 261,806    | 310,725   | 746,466   |

| Obj. #     | Proposed Budget | Description                        | CHESTER<br>23.30% | DEEP RIVER<br>35.07% | ESSEX 41.63% | TOTAL<br>100% |
|------------|-----------------|------------------------------------|-------------------|----------------------|--------------|---------------|
| 700 - PROI | PERTY:          |                                    |                   |                      |              |               |
| 5730       | 75,309          | Equipment                          | 17,548            | 26,413               | 31,348       | 75,309        |
| 5798       | -               | Supervision District Equipment     | 0                 | 0                    | 0            | 0             |
| 700        | 75,309          | TOTAL EQUIPMENT                    | 17,548            | 26,413               | 31,348       | 75,309        |
| 800 - OTHE | ER OBJECTS:     |                                    |                   |                      |              |               |
| 5810       | 115,403         | Dues & Fees                        | 26,890            | 40,475               | 48,038       | 115,403       |
| 5898       | 5,326           | Supervision District Other Objects | 1,241             | 1,868                | 2,217        | 5,326         |
| 800        | 120,729         | TOTAL OTHER OBJECTS                | 28,131            | 42,343               | 50,255       | 120,729       |
| 900 - CAPI | <u>ITAL</u>     |                                    |                   |                      |              |               |
| 5930       | 35,000          | Capital Reserve Account            | 8,155             | 12,275               | 14,569       | 35,000        |
|            | Ē.              | Capital Projects                   | 0                 | 0                    | 0            | 0             |
| 900        | 35,000          | TOTAL CAPITAL                      | 8,155             | 12,275               | 14,569       | 35,000        |
|            |                 |                                    |                   |                      |              |               |
|            | 20,891,439      | TOTAL                              | 4,867,908         | 7,327,216            | 8,696,315    | 20,891,439    |
|            | 20,891,439      | GRAND TOTAL                        | 4,867,908         | 7,327,216            | 8,696,315    | 20,891,439    |
|            | 907,950         | Debt Service                       | 211,561           | 318,444              | 377,945      | 907,950       |
|            | 21,799,389      | Total Expenditures                 | 5,079,469         | 7,645,659            | 9,074,260    | 21,799,389    |
|            | 493,499         | Revenues                           | 114,990           | 173,084              | 205,425      | 493,499       |
|            | 21,305,890      | Net Billings to Town               | 4,964,479         | 7,472,575            | 8,868,835    | 21,305,890    |