# THESE MINUTES ARE SUBJECT TO BOARD APPROVAL AT THE June 06, 2019 MEETING Joint Board of Education Committee

#### **April 04, 2019**

A regular meeting of the Joint Board of Education Committee was held on Thursday, April 04, 2019 in the John Winthrop Middle School Library, with the following Board Members present:

CHESTER BOARD OF EDUCATION: David Fitzgibbons, Robert Bibbiani,

Charlene Fearon, Becky Iselin, Tom Englert,

Theresa Myers

DEEP RIVER BOARD OF EDUCATION: Paula Weglarz, Miriam Morrissey, Robert

Ferretti, Matt Resnisky, Lenore Grunko,

David Berardis

ESSEX BOARD OF EDUCATION: Lon Seidman, Mark Watson, DG Fitton, Loretta

McCluskey, Judie McCann, Carolyn Rotella

REGION 4 BOARD OF EDUCATION: Jennifer Clark, Mario Gioco, Kate Sandmann,

Jane Cavanaugh, Michelle Grow, DG Fitton,

Trisha Brookhart (via phone)

Also in attendance: Dr. Ruth Levy, Superintendent; Dr. Kristina Martineau, Assistant Superintendent; Kim Allen, Business Manager & Jennifer Bryan, Board Clerk.

Audience of Citizens: 2

#### CALL TO ORDER

Supervision District Committee Chair Lon Seidman called the meeting to order at 7:01 p.m.

The Chairs of the Chester, Deep River, Essex Boards and Region 4 Board of Education called their respective Boards to order at 7:01 p.m.

#### **CONSENT AGENDA**

On motion duly made and seconded, the Chester, Deep River, Essex, and Region 4 Boards of Education unanimously VOTED to approve the consent agenda consisting of the minutes of the February 21, 2019 regular meeting of the Joint Board.

#### **PUBLIC COMMENT** – 2 present - No comments were made

#### **OTHER ITEMS –**

## **Executive Session - Negotiations**

On motion duly made and seconded, the Chester, Deep River, Essex & Region 4 Boards unanimously VOTED to move into executive session at 7:04 p.m. to review key provisions in the proposed teachers contract. Ruth Levy, Kristina Martineau, Kim Allen, Attorney Kevin Roy, and all Board members present in the room were invited into the Executive Session.

The Chester, Deep River, Essex and Region 4 Boards moved out of Executive Session at 7:26 p.m.

On motion duly made and seconded, the Chester (5 Yes / 1 No - T. Englert / 0 abstentions = motion PASSED), Deep River (5 Yes / 0 No / 1 abstention - B. Ferretti = motion PASSED), Essex (unanimously 6 Yes / 0 No / 0 abstentions = motion PASSED), Region 4 (5 Yes / 1 No - M. Gioco / 0 abstentions = motion PASSED) Boards of Education VOTED to ratify the Agreement between the Chester, Deep River, Essex, Region 4 Boards of Education, Region #4 Supervision Committee and the Regional 4 Education Association for July 01, 2019 - June 30, 2022. (see website)

There was a brief discussion regarding the Superintendent's recommendation to renew the certification of the Healthy Food Act.

On motion duly made and seconded, the Chester, Deep River, and Essex Boards of Education unanimously VOTED and the Region 4 Board VOTED (6 Yes / 0 No / 1 abstention - M. Gioco = Motion PASSED) to approve the Superintendent's recommendation to renew certification that all food items sold to students at any time other than those covered by exemption, will meet the Connecticut Nutrition Standards to qualify for CSDE's Healthy Food Certification and monetary compensation from the State

Chair Seidman introduced the Executive Search Consultant, Dr. Joseph Erardi, to whom the Supervision District Committee recently awarded the contract to conduct the search for a new superintendent. Dr. Erardi gave a brief presentation on the upcoming timeline and search process. Board members were given a chance to ask questions of Dr. Erardi.

#### **REPORTS**

#### Financial Status Update

Ms. Allen gave a brief, high level financial update for each district. More detail will be given at the individual board meetings in May. She also reported that based on the bid amounts received,

the districts' health insurance will stay with Anthem and they will not be looking to join the consortium for next year.

## Superintendent's Report

At Dr. Levy's request Chair Seidman updated the Boards on recent legislative work regarding cooperative agreements and regionalization. He also shared that Governor Lamont recently visited the Collaborative Preschool Program, currently housed at Essex Elementary School, to observe a great example of the types of shared services programming currently in place, and to discuss what might be possible, if legislative language allowed for it, beyond age 5.

## **Committee Reports**

Joint BOE Policy Committee member L. Seidman discussed the policies being presented for a second reading this evening.

There was a second reading and brief discussion on the following policies:

#3260 Business - Sales and Disposal of Books, Equipment and Supplies (encl #4)
#5118 Students - Non Resident Attendance AND related policy #3240 Tuition Fees (encl #5)
#3324 Business - Ordering Goods and Services (Purchase Orders) (encl #6)

On motion duly made and seconded, the Chester, Deep River, Essex & Region 4 Boards of Education unanimously VOTED to approve revisions to Policies #3260, #5118, #3240, and #3324 as presented above. (see attached)

The Joint BOE Finance Committee met on March 25th. They reviewed several business policies from the 3000 series. Their recommendations were forwarded to the Joint BOE Policy Committee who will be considering them at a newly scheduled April 24th meeting. The Joint BOE Policy Committee will meet again on May 1st.

The Joint BOE Curriculum Committee will meet again on May 14th.

## District Security Advisory Committee

DG Fitton reported that the School Security Advisory Committee continues to meeting monthly. They reviewed implementation of ALICE training and are working to develop a 5 year strategy plan. They will be working on Threat Assessment and school behavioral intervention in the upcoming months.

Mr. Fitton also praised a recent Wellness program initiated and being run by our 3 Resident Troopers and many of our local Police Officers for 6th grade students in all three of our towns. It is an updated replacement of the old DARE program and it has been received very well by both students and parents.

## Assistant Superintendent's Report

Assistant Superintendent Martineau gave an update on Professional Development and Curriculum work including CCPS initiatives & NGSS. She has been continuing her meetings with K-12 teachers in all content areas. They have begun looking at the impact of the K-12 rubric for instructional context and Professional Development, which is thus far thriving K-12.

**PUBLIC COMMENTS:** none made (1 citizen present)

#### **FUTURE AGENDA ITEMS**

➤ Next Regular Joint BOE Meeting, June 06, 2019 @ 7:00 p.m.

#### **ADJOURNMENT:**

On Motion duly made and seconded, the Chester and Essex Boards of Education unanimously VOTED to adjourn at 8:14 p.m.

\*The **Deep River Board** remained in session to vote to approve the minutes from their special meeting of February 25, 2019.

On motion duly made and seconded, the Deep River Board unanimously VOTED to approve the minutes from their special meeting of February 25, 2019.

On motion duly made and seconded, the Deep River Board unanimously VOTED to adjourn at approx. 8:15 p.m.

\*The **Region 4 Board** remained in session for a possible discussion and vote to approve a 2019-20 budget amount to move to the Annual Meeting since they did not approve an amount at their special meeting on April 1 following the Public Hearing.

On motion duly made and seconded, the Region 4 Board VOTED (4 Yes - J. Clark, K. Sandmann, D.G. Fitton, T. Brookhart / 3 No - J. Cavanaugh, M. Grow, M. Gioco / 0 abstentions = Motion PASSED) to approve a 2019-20 budget in the amount of \$20,572,675 (twenty million, five hundred seventy two thousand, six hundred seventy five dollars) to move to the Annual Meeting on May 6th. (see website)

On motion duly made and seconded, the Region 4 Board unanimously VOTED to adjourn at approx. 8:30 p.m.

Respectfully Submitted,
Jennifer Bryan, Clerk

Encl #6 SECOND READING - Both the Joint BOE Finance and Policy Committees recommend that this policy be removed from the Policy Manual. The Table of Contents for this Policy [Ordering Goods and Services (Purchase Orders)] shall simply reference the current Business Manual (similar to how some policy subjects are covered under current Contract(s) - e.g. look in the Online Policy Manual at the Table of Contents for the 4000 series. See the heading for 4111.2 & the legend at the end of the Table of Contents - there is no written policy for Vacancies - you are instead referred to consult current contracts for that topic (T/A = refer to Teachers & Administrators contracts)

3324(a)

**Ordering Goods and Services (Purchase Orders)** 

## **Purchase Order Processing Procedure**

- 1. Phase 1 Distribution of Purchase Orders and Record Keeping
  - A. Each location principal will be allotted a reasonable number of purchase orders as often as necessary.
  - B. Purchase orders should be utilized in the numerical sequence in which they are distributed.
  - C. Purchase orders filled out in error, or canceled by an administrator, shall be voided at the location, with this indicated on the voided P.O. Voided purchase orders must be submitted to the Business Office for the void record which will be filed in the closed P.O. file.
- 2. Phase 2 Purchase Requisitions shall be completely filled out, including all required Budget Coding Information.
  - A. The requesting agent, (teacher, clerk, custodian, nurse, etc), shall present such request upon the purchase requisition form to the building principal for his/her approval.
  - B. The purchase requisition must include the following:
    - (1) Item and number requested.
    - (2) Unit item (i.e. per dozen, per 100, etc.)
    - (3) Description of item and catalog item number if available.
    - (4) Catalog or list cost of the item.
    - (5) Appropriate vendor with address.
    - (6) Appropriate budget code number.
  - C. Upon approval, the location principal shall verify the code number and also verify that there is ample funding for orders via budget printout. He/she also must verify its being budgeted or its necessity. His/her approval is indicated by his/her signature on the requisition.

## **Ordering Goods and Services (Purchase Orders)**

- 3. Phase 3 Purchase Orders are to be completely filled out at the school after Phase 2 has been completed.
  - A. The purchase order must be typed and include all the information categorized in Phase 2, item B.
  - B. The principal must approve of the purchase order (this is a re-approval of the requisition).
    - (1) The principal's or authorized administrative person's approval signature must appear in the appropriate location on the completed purchase order.
    - (2) The location principal or administrator is responsible for seeing to it that orders do not exceed budget allocation.
  - C. Principal/administrator must maintain record of the order (this may be done with a purchase order.)
  - D. The order should be complete with four copies and carbons left intact. The fifth copy (yellow) is retained by the school.
- 4. Phase 4 Purchase Orders Received at the Business Office
  - A. Purchase order is scrutinized to insure the form is properly completed with appropriate signature (if it is in error, it will be returned to the requestor.)
  - B. Funding verification is made via computer system. If insufficient funds are present, the purchase order will be returned to the requestor.
  - C. Purchase order is then forwarded to the Business Manager or Principal for review and final approval.
  - D. If there are any significant adjustments to be made in price, or change in product specifications, the Business Manager or Principal or his/her designee will notify the appropriate administrator on how to proceed.

## **Ordering Goods and Services (Purchase Orders)**

- 4. Phase 4 Purchase Orders Received at the Business/Principal's Office (continued)
  - E. If no beneficial adjustments are necessary, the Business Manager or Principal approves the purchase order by affixing his/her signature to the document.
  - F. Purchase order is logged into the computer system.
  - G. Distribution of the five (5) part purchase order is as follows:
    - (1) Page 1 is given to the vendor.
    - (2) Pages 2 (green) and 3 (yellow) are retained by the school.
    - (3) Page 4 (pink) shall be placed in a numerical file.
    - (4) Page 5 (gold) shall be sent to the requesting principal or administrator who shall, upon receipt of goods and/or service, sign it, certifying acceptance of the goods and/or service and return it to the Business Office.
- 5. Phase 5 Receipt of Order by Requesting School
  - A. When shipment arrives, the principal or his/her designate will check and verify contents against the original copy of the purchase order.
    - (1) When the order is complete, he/she will write complete, with signature, and attach the packing slip(s) to the copy of the P.O. and send it to the Business Office for payment.
    - (2) When the order is incomplete the principal will check off and initial those items that have arrived. He/she should hold this purchase order and packing slip until the balance of the order is shipped, and then forward the gold copy to the Business Office. A recommendation for payment of partial orders may be requested from the Business Office and approved/denied by the Principal/Administrator for valid reasons.

## **Ordering Goods and Services (Purchase Orders)**

- 5. Phase 5 Receipt of Order by Requesting School (continued)
  - (3) If the remaining portion of the order is not filled within ninety (90) days then the remaining portion of the unfilled order should be canceled with a letter from the principal to the vendor. A copy of such cancellation notice shall be maintained by the principal and a copy forwarded to the Business Office with the purchase order and packing slip to indicate recommendation of payment for items received. (The principal may re-order these items if he/she wishes.)
  - (4) If anything is received damaged it should be noted on the purchase order and packing slip sent to the Business Office. The principal should contact the trucking company when damage occurs and receive the proper credits or adjustments.
  - B. The gold copy should be returned to the Business Office as soon as possible after receiving the order.
- 6. Phase 6 Receipt of Invoice and Purchase Order, Copy with Packing Slip from Principal
  - A. Upon receipt of the invoice from the vendor and certification of receipt of goods and/or services from the building principal, the purchase order copies shall be matched and made ready for payment.
    - (1) When paid, the encumbrance record is credited and the expenditure record is debited by the amount.
  - B. Upon acceptance for payment, checks will be produced by computer and signed by check signer.
    - (1) Upon payment to the vendor, page 5 (gold), shall be refiled alphabetically with page 3 (yellow) and all other pertinent information.
    - (2) Page 4 (pink) is already filed numerically nothing happens.
    - (3) Page 2 (green) shall be forwarded to the requesting principal with an indication of amount of payment and as confirmation to payment.
    - (4) In the case of items eligible for reimbursement from federal funds, page 5 (gold) shall be forwarded to the appropriate authority as evidence of purchase.

## **Ordering Goods and Services (Purchase Orders)**

- 7. Phase 7 Bills
  - A. Regular monthly bills shall include the following:
    - (1) The appropriate account numbers will be included for such items as utilities, insurance, services, etc.
    - (2) Installment payments on services shall be made out on one purchase order with the monthly payments listed for the entire year. This way the entire amount will be encumbered and such encumbrance will be reduced by each payment that is made. Each payment will be made against this one purchase order indicating payment against the appropriate installment. (Expenditure is debited and encumbrance is credited.)
- 8. Phase 8 Maintenance, Repairs & Petty Cash
  - A. When an emergency situation arises whereby a purchase of materials or services is required immediately, the principal shall authorize such purchase to remedy the situation.
    - (1) The Superintendent or Business Manager should be notified as soon as possible of such situation, preferably prior to such authorization if possible.
    - (2) The building principal shall then complete the required purchase order with costs as soon as possible in conformance with Phase 2 of these regulations and submit it immediately to the Business Office indicating on the purchase order that it was an emergency purchase.

**Ordering Goods and Services (Purchase Orders)** 

## **Purchase Order Processing Procedure**

- 8. Phase 8 Maintenance, Repairs & Petty Cash (continued)
  - (3) The principal shall have authority over this fund and distribute the funds as necessary and request appropriate receipts for purchases made.
  - (4) When the fund is nearly depleted, the principal shall request reimbursement by completing a purchase order with all receipts attached and appropriate account numbers for all such purchases followed by the dollar amounts charged to each account. (Phase 3 through Phase 6 of these regulations shall apply to requests for such reimbursement).

## Encl #5 SECOND READING for both policies

The Joint BOE Policy Committee recommends the following red-line revisions for both #5118 (and its related policy #3240 which follows at the end of this enclosure)

5118(a)

## **Students**

#### Resident/Non-Resident Attendance

Except as noted below, to be eligible to attend the public schools of Chester, Deep River, Essex, or Region 4 Schools, a student must reside within the legal boundaries of that town with parent(s) or legal guardian(s). In addition, a student may also reside with relatives or non-relatives when it is the intention of such parties and of the children or their parents or guardians that such residence be permanent, provided without pay and not for the sole purpose of obtaining an education. Documentation of residence or the conditions of residence will be required by the Board of Education. Such documentation may include affidavit of residency and/or guardianship papers.

The Board of Education authorizes the Superintendent to accept non-resident students in the public schools of Chester, Deep River, Essex and Region 4 in accordance with the criteria set forth in this policy.

## I. General Provisions:

The following terms and conditions are to be used as guidelines when determining eligibility of non-resident students enrolling or continuing in the public schools of Chester, Deep River, Essex and Region 4:

- A. The Superintendent or his/her designee may recommend the initial enrollment or approve the continuation of a non-resident student in attendance if class size and other considerations such as the availability of resources permit. Decisions regarding class size and/or the availability of resources shall be made by the Superintendent. The Superintendent shall make a recommendation to the Board regarding the initial enrollment of a non-resident student. The Board shall vote to approve the initial enrollment of a non-resident student.
- B. The Superintendent or his/her designee shall not hire additional staff to permit enrollment or continuation of non-resident students under this policy.
- C. Non-resident students shall be assigned to whatever whichever class the Superintendent or his/her designee deems appropriate.
- D. Non-resident student attendance shall be for one school year or less.
- E. Non-resident student attendance may be extended from year to year at the discretion of the Superintendent or his/her designee.
- F. This policy does not obligate the Board of Education to provide special education programs or services or create unique programs for students. If a

#### **Students**

#### **Resident/Non-Resident Attendance** (continued)

non-resident student is enrolled or continued in <u>enrollment in</u> the public schools of Chester, Deep River, Essex or Region 4, and such student is eligible for services under the Individuals with Disabilities Education Act ("IDEA"), the Board of Education shall not act as the local education agency for such child. In instances where special or additional services are provided for a non-resident student, a supplemental tuition or fee will be charged, when allowable, based upon the actual costs associated with providing the special or additional services.

- G. Application for initial <u>or continued</u> enrollment of a non-resident student shall be made in writing on a form supplied by the Superintendent or his/her designee.
- H. The Superintendent or his/her designee shall review the application and may interview the non-resident student and/or the student's past principal or responsible school personnel for consideration of initial enrollment.
- I. Upon recommendation by the Superintendent, the Board shall vote upon the approval of a non-resident student's initial enrollment.
- J. Application for continued enrollment shall be made on an annual basis, in writing on a form supplied by the Superintendent or his/her designee.
- K. No student applying for enrollment pursuant to subsection G, shall be enrolled in the public schools of Chester, Deep River, Essex or Region 4 until the Board has received tuition payment on behalf of such student in accordance with Section II. below
- **K.** <u>L.</u> The Superintendent shall determine approval for continued enrollment on an annual basis, based on class size and other considerations such as the availability of resources and whether or not, in his or her opinion, continuation is in the best interest of the school system or the student.
- <u>L. M.</u> All non-resident students or their parents or guardians, or the school district of residence, shall provide necessary transportation to and from school.
- M.N. A non-resident student's continuation in the public schools of Chester, Deep River, Essex or Region 4 will be contingent upon the student's compliance with all applicable rules and regulations of the Board of Education and the individual school, satisfactory academic progress, and the availability of staff and school resources. The Superintendent or his/her designee may terminate the non-resident student's enrollment at any time where, in his or her opinion, continuation is not in the best interest of the school system or the student.

#### **Students**

#### **Resident/Non-Resident Attendance**

N. Notwithstanding the foregoing, if the application of this non-resident student admission policy conflicts with the Board of Education's obligations under the McKinney Vento Homeless Education Assistance Act, 42 U.S.C. §§ 11431 et seq., the Board of Education shall act in a manner consistent with its obligations thereunder.

Only non-resident students who meet the criteria set forth in this policy may enroll or continue in enrollment within the public schools of Chester, Deep River, Essex and Region 4.

## **II.** Tuition Students:

- A. Tuition or and additional fees, if applicable, must be paid in advance on or before the first day of the school year, and on or before January 1st. must be paid in advance on or before August 15 and January 15 in accordance with a signed tuition agreement. In the event a student withdraws or is terminated from enrollment in the middle of the school year, pro-rata fees will be refunded. Tuition may be paid by the school district of residence or by the parent(s)/guardian(s) of the non-resident student.
- B. An annual tuition rate shall be set by the Board of Education, based on the average per pupil cost, of the enrolling district. Students requiring additional educational services will be charged additional fees based on the cost of the services provided. The tuition fee for special education students will be determined based on the annual cost of the regular education program plus the actual cost of special education services provided.
- C. Transportation beyond that normally provided for students living within Chester, Deep River or Essex shall not be provided for non-resident students.

## **III.** Waiver of Tuition for Certain Students:

Upon written parental request, if the general conditions above are met, non-resident students may be allowed by the Superintendent of Schools in his/her discretion to attend district schools without tuition under one or more of the following conditions circumstances:

A. A student whose parent or legal guardian purchases or leases property in Chester, Deep River or Essex and expects to occupy such property within sixty (60) days of the student's registration will be allowed to register in the public schools of Chester, Deep River, Essex or Region 4, provided that the sufficient documentation is provided, as determined by the Superintendent or his/her designee.

## **Students**

## Resident/Non-Resident Attendance

- B. A student whose parent or guardian moves from Chester, Deep River or Essex on or after April 15 of the relevant school year, or a student in the twelfth grade whose parent or guardian moves from Chester, Deep River or Essex on or after February 1 of the relevant school year, will be permitted to finish the school year in the school the student had attended with written permission of the Superintendent of Schools.
- C. A student whose parent or guardian has moved from Chester, Deep River or Essex may continue in the public schools of Chester, Deep River or Essex or Region 4, in the school the student had attended, until the end of the current marking period with the written permission of the Superintendent of Schools.

Policy Revised: Oct. 6, 2016 TBD

CHESTER PUBLIC SCHOOLS DEEP RIVER PUBLIC SCHOOLS ESSEX PUBLIC SCHOOLS REGIONAL SCHOOL DISTRICT No. 4

3240

Related policy - red-line revision below is needed to match recommended language revision in policy 5118

## **Business**

#### **Tuition Fees**

#### Regular Day School

When an out-of-district pupil is given special Board of Education permission to attend the Chester, Deep River, Essex or Regional School District No. 4 Public Schools, the tuition fee shall be the average cost per pupil of the previous year plus 10%\_determined by the Board of Education.

Semi-annual tuition must be paid in advance on or before August 15 and January 15. In the event a student withdraws from the Chester, Deep River, Essex or Regional School District No. 4 Public Schools, tuition for the semester in progress will not be refunded.

Non-resident students or their parents or guardians shall provide all necessary transportation to and from school. The district will not be responsible for any transportation to and from school.

A non-resident student's continued enrollment in the Chester, Deep River, Essex or Regional School District No. 4 Public Schools will be contingent upon compliance with all academic and disciplinary requirements, satisfactory academic progress, exemplary behavior, and the availability of staff and resources.

Legal Reference: Connecticut General Statutes

10-33 Tuition in towns in which no high school is maintained.

10-35 Notice of discontinuance of high school service to nonresidents.

10-55 Pupils to attend regional school.

10-220 Duties of boards of education.

10-253 School privileges for children in certain placements, nonresident children and children in temporary shelters.

10-266 Reimbursement for education of pupils residing in state property.

Policy revised: June 07, 2018

TBD

CHESTER PUBLIC SCHOOLS
DEEP RIVER PUBLIC SCHOOLS
ESSEX PUBLIC SCHOOLS
REGIONAL SCHOOL DISTRICT NO. 4

3260(a)

## **Business**

## Sales & Disposal of Books, Equipment & Supplies

When equipment, books and materials become worn out, obsolete, surplus, or otherwise unusable in the schools, the Superintendent may authorize their sale, trade-in or disposal or trade-in in a manner to the district's best advantage.

## **Disposition of Outdated Books**

The Superintendent of Schools may authorize the disbursement or destruction of outdated textbooks which are no longer useful to the educational program, provided that such books are a minimum of ten years old and have been determined obsolete by the professional administrative staff.

## **Disposition of Equipment and Materials**

Items with a market value may be traded in or be appropriately advertised to the general public in an attempt to produce a sale at fair market value. The proceeds of the sale shall be deposited to the General Fund.

- 1. The method of advertising and sale shall be determined by the Superintendent of Schools or his/her representative.
- 2. The Board shall be notified by the Superintendent of Schools prior to the sales of any item or items having an estimated value in excess of \$500.

Items without market value may be disposed of in such manner as the responsible building principal shall determine, with the prior approval of the Superintendent of Schools or his/her representative.

## **Disposition of Funds**

When books, equipment or materials are sold either to used book vendors or shredders, this money must be returned to the General Fund. If and when such books are given to the PTO, the PTO may dispose of them as they wish. Any monies received therefrom can be retained in the PTO account.

## Sales & Disposal of Books, Equipment & Supplies (continued)

Legal Reference: Connecticut General Statutes

10-220 Duties of boards of education.

10-240 Control of schools.

10-241 Powers of school districts.

Policy reviewed: May 21, 2018

Revised: TBD

CHESTER PUBLIC SCHOOLS DEEP RIVER PUBLIC SCHOOLS ESSEX PUBLIC SCHOOLS REGIONAL SCHOOL DISTRICT NO. 4